



2026 ITD Alliance General Assembly

Leadership Board Nominations and Reports and Agenda for the 2026 General Assembly Information Sessions

For details about meeting times see [E14. Information for joining the meetings](#) in this document or the [2026 General Assembly](#) web page.
Zoom link for meetings: [2026 General Assembly meeting room](#)

Table of contents

A. General information for the General Assembly	2
B. Key reports to inform voting mandated by the bylaws	3
B1. The voting process	4
B2. Nominations for the Leadership Board – candidate statements	6
B3. Considerations when voting for the Leadership Board	23
B4. Financial report	27
B5. Proposed clarification to the bylaws	34
C. Additional reports to inform voting (not mandated by the bylaws)	35
C6. President’s report	36
C7. Executive Secretary’s report	40
C8. Leadership Board report	46
D. Additional reports for information	55
D9. ITD27 Conference report	56
D10. Regional Network reports	58
D11. Working Group reports	60
D12. Updated procedures related to the bylaws	65
E. Agenda for the Information Sessions on October 8 and 9, 2026	71
E13. Agenda	72
E14. Information for joining the meetings	73
Appendix	74
ITD Alliance volunteers	74



A. General information for the General Assembly

All members of the ITD Alliance constitute the General Assembly.

As the General Assembly, all ITD Alliance members are invited to participate in:

1. electing members of the Leadership Board
2. voting on the annual budget and financial statement
3. deciding on a clarification to the bylaws
4. voting on the reports of the President, Executive Secretary and Leadership Board.

To inform your vote, the documents that follow provide the Leadership Board nominations and relevant reports. You are also invited to attend one of two information sessions on October 8 and 9, scheduled so that all time regions are covered between 7am and 10pm.

The formal on-line voting period is October 8 to 23, after the information sessions. In addition, early voting is possible, starting on September 22.

The set of documents provided here not only includes information relevant to voting, but also reports on all major activities of the ITD Alliance in the year September 2025 to August 2026, for information and accountability.

The first three issues for voting are mandated in the bylaws; the fourth provides an opportunity for feedback both through your vote and the comments on the voting form. We also welcome feedback at any time via info@itd-alliance.org.

Key dates

September 22, 2026	Reports sent to members about all ITD Alliance activities, along with information to inform voting, especially statements from candidates for election to the Leadership Board, proposed amendment to the bylaws and the annual budget and financial statement. Early voting is available.
October 8 and 9, 2026	General Assembly meetings to celebrate achievements, present and discuss issues relevant to voting, and respond to questions from members. (Two meetings to accommodate different time zones.)
October 8, 2026	Formal voting period opens on electing Leadership Board members, the proposed bylaw change, and on accepting reports and the annual budget.
October 23, 2026	Voting closes.

For more information about the General Assembly, see <https://itd-alliance.org/general-assembly-2026/>.



B. Key reports to inform voting mandated by the bylaws

-
- B1. The voting process
 - B2. Nominations for the Leadership Board – candidate statements
 - B3. Considerations when voting for the Leadership Board
 - B4. Financial report
 - B5. Proposed clarification to the bylaws



B1. The voting process

ITD Alliance members are invited to:

- elect Leadership Board members to serve from November 2026 to October 2028
- vote and comment on five motions.

The motions are:

1. That the General Assembly accepts the financial statement and budget for the 2026-2027 financial year
2. That the General Assembly accepts the clarification to the bylaws of the ITD Alliance
3. That the General Assembly accepts the report of the President
4. That the General Assembly accepts the report of the Executive Secretary
5. That the General Assembly accepts the report of the Leadership Board.

The comments section associated with each motion provides an opportunity to give feedback.

WHERE to vote: Voting is through a [voting form](#) on the ITD Alliance website.

WHEN to vote: The voting form is available from September 22 for early voting, with the formal voting period running from the first day of the General Assembly meetings on 8 October through 23 October (through midnight of last time zone).

WHO can vote: Voting is open to members of the ITD Alliance, with each member receiving one vote. If you have joined or renewed very recently, you can see if you are eligible to vote in the "[Procedures associated with the bylaws](#)" document, in the section "Procedures relevant to Clause 6 Governance (Organisation) a. General Assembly (Generalversammlung)" on page 3.

HOW to vote: Members must enter their name and email address in the voting form to ensure only eligible members vote and vote only once. (If a member votes more than once, the vote closest to the closing date for voting will be the one that is counted.)

In order to submit their votes, members must select one option (Support, Do Not Support, Abstain) for each of the motions. The same applies for voting on each of the Leadership Board candidates, ie, next to each candidate's name, please select one option to indicate whether you:

- "Support" their election
- "Do not support" their election
- "Abstain" from voting on the candidate.

Below is what the online voting form will look like. Each section also has an option for comments, but these have been omitted here. On the voting form the motions come first, followed by the candidate names for election. In this set of reports, the information about the candidates comes first, followed by information relevant to the motions.



2026 General Assembly Voting Form

Fields marked with an * are required

Motions

1. That the General Assembly accepts the financial statement and budget for the 2026-2027 financial year. *

Select One ▼

2. That the General Assembly accepts the clarification to the Bylaws of the ITD Alliance. *

Select One ▼

3. That the General Assembly accepts the report of the President. *

Select One ▼

4. That the General Assembly accepts the report of the Executive Secretary. *

Select One ▼

5. That the General Assembly accepts the report of Leadership Board. *

Select One ▼

Candidates for the Leadership Board

The candidate names will appear next (items 6.1-6.16), after which there will be the fields for voter information (name and email). Voter name and email will be used for checking eligibility to vote and for compiling anonymised statistics about the voting process (eg the percentage of votes by institutional and individual members).

HOW votes will be counted:

Motions

A simple majority will determine the outcome, apart from the clarification to the bylaws which requires a two-thirds majority.

Election of the Leadership Board members

To ensure that the election results are in line with the principle of maximizing diversity on the Leadership Board, including reserving positions for members of the Global South, the Executive Committee of the ITD Alliance will review the election results and make final decisions on the composition of the Leadership Board.

The Executive Committee will also deal with tied votes, if necessary.

See the "[Procedures associated with the bylaws](#)" document, in the section "Procedures relevant to Clause 6 Governance (Organisation) a. General Assembly (Generalversammlung)" on page 3.



B2. Nominations for the Leadership Board – candidate statements

1. [Nicole Pope](#)
2. [Hussein Zeidan](#)
3. [Candice LAN](#)
4. [Yasuhisa Kondo](#)
5. [Gemma Moore](#)
6. [Teri Balser](#)
7. [Shamini Dias](#)
8. [Kitty Wooley](#)
9. [Krystle Ontong](#)
10. [Edgar Cardenas](#)
11. [Pfungwa Nyamukachi](#)
12. [Glos HO](#)
13. [Suzanne Pierce](#)
14. [Keith Lévesque](#)
15. [Adrian Wolfberg](#)
16. [Boshra Salem](#)

Candidate statements begin on the next page.



Dr Nicole (Nicky) Pope

[View video introduction](#)

Position	Implementation Support Practitioner and clinician-researcher
Institutional affiliation	Monash Centre for Health Research and Implementation, Monash University and Monash Health, Australia
Nomination category	Individual member
Language	English
Online profile	<u>https://www.linkedin.com/in/drnicolepope/</u>

Candidate Statement

I am Dr Nicole Pope, an Implementation Support Practitioner and clinician-researcher at the Monash Centre for Health Research and Implementation, Monash University and Monash Health, Australia. My work sits at the intersection of implementation science, healthcare improvement, education and capacity building, with a particular focus on helping people and organisations translate knowledge into meaningful and sustainable change.

My career is inherently interdisciplinary. I work across clinical practice, research, education and health systems, bringing together clinicians, researchers, consumers and organisational leaders to address complex implementation challenges. I also lead implementation science education and mentoring initiatives that build practical capability and support people to apply implementation approaches within their own contexts.

If elected to the ITD Alliance Leadership Board, I would bring a strong implementation and practice perspective, helping strengthen the bridge between inter- and transdisciplinary scholarship and real-world application. I am particularly interested in expanding opportunities for education, mentoring and international collaboration; strengthening connections with healthcare and implementation communities; and supporting emerging practitioners and researchers to engage with inter- and transdisciplinary approaches.

I would value the opportunity to contribute my energy, practical experience and collaborative approach to the Alliance's next phase of development.



Hussein Zeidan

PhD Researcher and Lecturer

Vrije Universiteit Amsterdam - Athena Institute

<https://research.vu.nl/en/persons/hussein-zeidan/>

Standing as an individual member

Languages: Arabic, English, French

I would work to create spaces where transdisciplinarity can be revisited both conceptually and institutionally, in dialogue with the wider conversations that converge around the Alliance's aims. I see it as essential to open the Alliance more intentionally to scholars and practitioners with broader academic and civilizational aspirations, and to build stronger structural and institutional connections with them. I would also support the development of learning pathways, from early-career researchers to senior colleagues, that help our community remain informed, prepared, and connected to the major debates shaping the field, while making resources and networks easier to access. At the same time, I hope to contribute to creating spaces for non-Eurocentric traditions of thinking and doing transdisciplinarity, whether through intellectual exchange, facilitated networking, or dedicated sessions that bring these voices into the Alliance's orbit.



Lan Ya Meng, Candice

Doctor of Education (EdD) Student, The University of Hong Kong

Link to my online profile: <https://spsweb.edu.hku.hk/profile.php?sid=101603>

Individual Member | Languages: English (fluent), Cantonese and Mandarin (native)

My commitment to transdisciplinarity is grounded in both practice and research. Having worked in facilities management across different schools, I have sought to understand challenges faced by often overlooked members of school communities, including janitorial and support staff. I have also volunteered with universities in Hong Kong to help students from disadvantaged backgrounds access overseas learning opportunities. These experiences strengthened my conviction that meaningful knowledge creation must include diverse voices and respond to real societal needs.

These experiences also shaped my interest in transdisciplinary knowledge production. I am currently an EdD student at The University of Hong Kong, researching transdisciplinary knowledge co-production and how academics collaborate with non-academic actors to address complex social challenges.

As an Organizing Committee Member of the ITD Alliance Asia Regional Network, I hope to bring Asian and early-career perspectives to the Leadership Board. If elected, I will actively connect the Board with Asian transdisciplinary communities, initiate regional dialogues and knowledge-sharing activities, and create opportunities for researchers, practitioners, and community partners to interact. I will also advocate for greater participation by early-career researchers and underrepresented groups, while contributing actively to the Board's strategic discussions on inclusive, societally engaged, and globally connected transdisciplinary research.



Yasuhisa Kondo

Position: Professor

Institution: Research Institute for Humanity and Nature (RIHN)

Membership category: Institutional member representative

Spoken languages: Japanese (native) and English

Online profile: https://researchmap.jp/yasuhisa_kondo?lang=en

Trained in archaeological geography (PhD from The University of Tokyo in 2010), I have become increasingly interested in inter- and transdisciplinary methodologies. At RIHN, I coordinated the Open Team Science Project (2018–2021) and developed a theoretical bridge between open science and transdisciplinarity (see Kondo et al. 2019 <https://doi.org/10.1016/j.cosust.2019.07.001>). Currently, I am acting as Chair of the PhD Programme and promoting transdisciplinary education at RIHN and beyond, as presented in the first webinar of the ITD's Asian Regional Network in June 2026. As an Associate Member of the Science Council of Japan, I also serve on the national policy for Future Earth, a global alliance for Earth systems sustainability.

RIHN is a founding institutional member of ITD. Upon the completion of Ria Lambino's service term, I am standing for the Leadership Board as the new institutional representative to ITD. With my four years of experience as an ITD member, I have noted that Asian voices are underrepresented in the global community. If elected, I would foster interactions between the Asian and global communities through the ITD's Asian Regional Network and RIHN's network, as well as capacity building for early career researchers, in active collaboration with the Leadership Board colleagues.

Online video: <https://youtube.com/shorts/zp7hF3HXcDM?feature=share>



Dr Gemma Moore

Associate Professor in Health, Wellbeing & Communities, UCL

Co-founder UCL Centre for Transdisciplinary Research

Profile: <https://profiles.ucl.ac.uk/8871-gemma-moore>

Standing as: Individual member

Languages: English



I am a transdisciplinary, applied social scientist whose research focuses on developing and applying methodologies for the collective and equitable production of knowledge in sustainable, healthy urban environments. I have extensive experience embedding robust approaches to engagement, evaluation and learning across complex, multi-partner research initiatives.

If elected to the ITD Alliance Leadership Board, I would bring my experience in evaluation and impact to help develop better ways of understanding what enables transdisciplinary approaches to work, for whom and in what contexts.

I would seek to strengthen the Alliance's work on capacity building for transdisciplinarity, moving beyond individual researchers' skills to understand how institutions can create the cultures, structures and processes needed to support and sustain transdisciplinary working.

For example, through my role in the Bartlett Leadership Team at UCL, I developed the [Bartlett Manual of Impact](#), supporting researchers to understand, plan for and evidence impact while helping build a stronger faculty-wide impact culture. Drawing on this experience, I would support the development of practical resources that share voices, experience and learning from the community, while strengthening approaches to transdisciplinary working. I would also champion an inclusive and collaborative approach, where diverse perspectives shape the priorities and future direction for inter- and transdisciplinary practice.

Teresa (Teri) Balser

Professor, University of Calgary

<https://www.teribalser.com>

Institutional member

Languages: English, Portuguese

[View video introduction](#)

Having been a faculty member, dean, provost and interim president, I have seen the value of inter- and transdisciplinary work as well as the institutional structures that can make it unnecessarily difficult. If elected, I would work to help ITD strengthen its capacity to support not only individual projects and practitioners, but also to foster the institutional changes in governance, reward systems, structures, and culture that allow this work to flourish. I would welcome the opportunity to advance ITD efforts at the intersection of transdisciplinary practice, institutional change, and community engagement.

I am also interested in strengthening connections between academic transdisciplinarity and public purpose. The problems for which transdisciplinarity is most needed do not only reside within universities, and neither do the solutions or the knowledge necessary to address them. There is a need to balance public and academic voice, and to move from ideas to action and outcome. I would bring long-term experience in community-engaged scholarship, sustainability, facilitation, governance and organizational change, and would hope to help ITD connect people and ideas, strengthen participatory and effective governance, and translate its collective knowledge into action.



Name: Shamini Dias



Position: Director, Transdisciplinary Studies

Institution: Claremont Graduate University

Online Profile: <https://my.cgu.edu/transdisciplinary/about/our-team/>

I am standing as an individual member.

Languages Spoken: English, Bahasa Malaysia

What I would like to achieve if elected to the ITD Alliance Leadership Board

If elected to the Leadership Board, I would welcome the opportunity to learn, collaborate, and contribute to our work locally, regionally, and globally. My engagement in transdisciplinary work centers collaborative thought and action to transcend habituated spaces (internal, disciplinary, and social) in fostering flourishing for all. In developing transdisciplinary arts-integration and pedagogy, I locate these capacities at the heart of boundary crossing and working with/within communities to address wicked problems that threaten vulnerable populations and planetary futures. I see promise in ITD-Alliance's burgeoning initiatives and resources and would welcome a chance to contribute to its outreach.

In particular, I am interested in activating and supporting a North America Regional Network with my colleagues and connect with other Regional Networks. The Working Groups and existing Networks have begun generative processes and resources. In continuing this, making it more visible will help us achieve stronger collective impact on many pressing issues. I would also like to engage graduate and undergraduate students as emerging scholar-practitioners of inter- and transdisciplinary work. They combine passion and concerns about their world with a readiness to unlearn, reimagine, and create. I see ITD-Alliance as a space to foster and mentor mindsets and capacities for this work.



Kitty Wooley, Colorado Springs, CO, United States

Hello! My background is as a practitioner in college student financial administration (8 years) and federal government civil service (19 years). After retiring in 2013, I moved from Washington, DC to Colorado Springs, where I now volunteer in two ways:

- Continue to cultivate a multi-sector network that informs and encourages supporters of better government, mostly via conversational Zoom events. [Senior Fellows and Friends](#) is a 23-year-old experiment that has helped me hone skills of attracting, convening, and communicating a vision of friendly collegiality that can make barriers irrelevant.
- [Serve on the National Council](#) of the American Society for Public Administration, whose members include federal, state and local government employees; researchers and scholars; students; nonprofit professionals; and others committed to advancing public service excellence in the U.S. and abroad. With two fellow representatives, my focus has been to engage members in ten western states via a newsletter and video events.

I'm alarmed by what I see as rising trends in xenophobia, fear-mongering, disinformation, and betrayal of long-term trusting relationships. Although I can't do everything, I could contribute my bridgebuilding acumen and goodwill to the ITD Alliance Leadership Board as an individual member. Native language: English. Basic reading comprehension: French, Spanish.





Dr Krystle Ontong

Senior Lecturer in Curriculum Studies Geography
and Environmental Education Faculty of Education,
Stellenbosch University, South Africa



I am Dr Krystle Ontong, Senior Lecturer in Curriculum Studies, specialising in Geography and Environmental Education in the Faculty of Education at Stellenbosch University, South Africa. My scholarship lies at the intersections of critical human geography, environmental and sustainability education, and curriculum studies, with a particular focus on place theory. I am interested in how inter-and transdisciplinary approaches can deepen understanding of complex social, environmental and spatial challenges and support more just, context-responsive forms of knowledge production.

I am standing for election as an individual member of the ITD Alliance. I speak English and Afrikaans. My online profile is available via:

- ORCID-ID: <https://orcid.org/0000-0003-0591-2570>
- LinkedIn: <https://za.linkedin.com › krystle-ontong-a33660151>
- ResearchGate: <https://www.researchgate.net/profile/Krystle-Ontong>
- Google Scholar: <https://scholar.google.com/citations?user=bKpBBVUAAAJ&hl=en>

If elected to the Leadership Board, I would work to strengthen the visibility and participation of scholars from Africa and the wider Global South while supporting reciprocal international and interdisciplinary collaboration. I am particularly interested in advancing critical dialogue on place, migration, mobility and spatial inequality, and their implications for higher education, sustainability and social justice. I would also support stronger regional networks, opportunities for emerging scholars, and engagement across disciplinary and geographical boundaries, contributing to context-sensitive inter- and transdisciplinary work that recognises diverse epistemologies and responds meaningfully to complex social and environmental challenges.



Dr Edgar Cardenas

Position and Institutional Affiliation: Co-founder and Associate Director of Toolbox Dialogue Initiative Center, Michigan State University

Online Profile: <https://www.linkedin.com/in/cardenas/> and TDI

Website: <https://tdi.msu.edu/>

Serving as Institutional member

Languages Spoken: English and Spanish

What you would like to achieve: I'm most interested in contributing to the "intellectual and strategic discussions and interactions" of the community. I have worked to facilitate cross-disciplinarity for over a decade, working deeply on artist-scientist collaborations and [publishing a book on the topic](#). As an associate director for the Toolbox Dialogue Initiative Center I have facilitated collaborative capacity building for hundreds of cross-disciplinary teams. I served as team science faculty for the National Science Foundation Convergence Accelerator, my colleagues and I authored several blog posts for the Integration and Implementation Insights blog based on our work with those teams. I'm also lead developer for team science curriculum modules for Michigan State University. I believe these experiences position me to contribute to the discussions and dissemination of the work being conducted through the ITD Alliance, I look forward to contributing to the community.



Full Name: Pfungwa M. Nyamukachi

Position and institutional affiliation: PHD candidate,
University of Pretoria

Standing as an individual member

Languages: English, Shona

Bio:

Pfungwa, is a Zimbabwean professional who holds over 20 years experience in media and marketing and fifteen of those have been spent serving the university & research sector across Africa and in science communication. Pfungwa holds two Masters degrees, one in Administration from the University of Pretoria and her latest one is a Masters in Science and Technology studies from Stellenbosch University, where she graduated in 2018 majoring in innovation systems, bibliometrics/HE analytics, research evaluation and science communication. She is currently a PHD candidate investigating transdisciplinarity in contemporary research practice. Online

Profile: <https://www.linkedin.com/in/pfungwa-nyamukachi-92b9a312/>

Candidate statement: I would like to use my time in service to (1) support the Alliance's current mission as well as contribute to expanding the Alliance's presence and work in Africa where I have established networks in universities across the continent (2) help support work on TD training and mentoring initiatives (3) mainstream and publicise the work of the Alliance globally through various strategies and media initiatives and (4) ensuring that global South voices and insights are highlighted because my experience so far has taught me that transdisciplinarity looks different depending on where it is practiced and all these insight enrich TD scholarship and practice immensely.



[Online profile](#)

Dr. Glos HO

Director and Principal Lecturer

[Division of Transdisciplinary Undergraduate Programmes](#)
[Hong Kong Baptist University](#)

Membership: Institutional Member

Languages: Fluent in English and Cantonese

Qualifications:

PhD (Asian Studies), University of Hong Kong

MA (International Communications), Macquarie University

BSocSci (Economics), University of New South Wales

Awards:

Hong Kong University Grants Committee (UGC) Teaching Award
(Collaborative Teams) (2025)

HKBU President's Awards for Outstanding Performance in
Individual Teaching (2016), Team Teaching (2018, 2023) Senior
Fellow, Advance Higher Education

Candidate Statement – Glos HO

I am Director and Principal Lecturer in the Division of Transdisciplinary Undergraduate Programmes at Hong Kong Baptist University (HKBU). As the current Co-Chair of the ITD Alliance Asia Regional Network, I have a deep appreciation for the Board's effective leadership and its focus on structured, strategic dialogue that enables meaningful progress.

My professional passion is putting transdisciplinary values into action. At HKBU, I established the pedagogical framework for our flagship *Global Challenges* course that focuses on transdisciplinary approaches to SDGs. I founded a Community of Practice called "TransdiscipliLink" to foster transdisciplinary collaboration across Hong Kong. These initiatives are rooted in creating spaces where diverse perspectives can thrive—a core value I share with the Alliance.

If elected, I will champion this ethos on the Board. I aim to strengthen dialogue around global inclusivity. I will work to build pathways for Asia regional network to contribute directly to the Board's agenda, enhancing the diversity and dynamism of our leadership. I am eager to bring my collaborative spirit and commitment to well-structured, inclusive governance to the Board and inspire global impact in inter- and transdisciplinary education and practice. Thank you very much.



Suzanne A. Pierce, Ph.D. (<https://orcid.org/0000-0002-3050-1987>)

directs the Decision Support Office at the Texas Advanced Computing Center and serves on the Energy and Earth Resources faculty at The University of Texas at Austin. I am an individual member, fluent in English and Spanish. I design integrated, user-centered systems connecting science, decision processes, and advanced computing. I lead projects that train people, build integration methods, and move research into practice, including NASA VITAL (environmental sensing and human-AI knowledge), AIM Participatory Modeling Flagship (story-informed climate resilience in south Texas), and SUBSIDE (a statewide prototype system for groundwater and land subsidence monitoring co-designed to use data from sensors to satellites).

My experience shows the biggest challenges arise at disciplinary intersections, where insights must become actionable for decision makers. Creating these vital connections is the core of my research. If elected, I will: 1) help establish a North America Regional Network; 2) connect the Alliance with research centers, cyberinfrastructure, extension networks, and agency and tribal science; and 3) strengthen fundraising from federal, state, and philanthropic sources. I will also support multilingual participation across the Americas.



**Keith Lévesque**

Director of the Interdisciplinary and Impact Unit
Assistant to the Vice-Rector, Research and Innovation
Université Laval
Québec City, Canada

[LinkedIn Profile](#) (hyperlink)

Standing: Individual Member (While standing as an Individual Member, my candidacy is supported by the leadership of Université Laval.)

Languages: French, English.

The future of inter- and transdisciplinary work will be shaped less by individual successes and more by our collective capacity to learn from one another across institutions, sectors, and countries.

Around the world, remarkable initiatives are helping researchers, students, practitioners, decision-makers, and communities work together in new ways. Unfortunately, these efforts often remain isolated. We repeatedly struggle with similar institutional barriers and miss opportunities to learn from experiences beyond our own contexts.

This is where an alliance can make a difference.

An alliance creates the possibility of learning once and benefiting many times. It allows institutions facing similar challenges to share approaches, adapt what works, and collectively advance the conditions needed for inter- and transdisciplinary work to flourish.

Through my work advancing interdisciplinarity across research and education, I have seen both its transformative potential and the conditions required for it to become a lasting part of how institutions learn, collaborate, and create impact.

If elected to the Leadership Board, I would be particularly interested in strengthening the Alliance's role as a catalyst for institutional learning. How can we help universities, funders, communities, and researchers learn from one another? How can we build stronger bridges between research, education, and societal impact? And how can we transform individual successes into collective progress?

For me, the greatest opportunity before us is not simply to do more inter- and transdisciplinary work. It is to become better, together, at enabling it.



Adrian Wolfberg, Ph.D., Individual member, English-speaking only

Organizational Insight Consulting

<https://www.oicllc.org/>

If elected to the ITD Alliance Leadership Board, I would like to help strengthen the Alliance as a place where boundary-crossing research is not only advocated but better understood, practiced, and connected to consequential real-world problems. My scholarly research and practitioner experience over the past 20 years has been centered on boundary-crossing.

Much of my work has focused on what happens when knowledge must move across boundaries between disciplines, professions, organizations, and different ways of understanding a problem. In my 2025 book, *Climate Security Intelligence*, I examine the boundaries between physical climate science and human consequence, between science and intelligence analysis, and between visible and less-visible forms of threat and effect. In my 2026 book, *Who Leads When AI Thinks*, I extend this concern to the boundary between human and machine intelligence, particularly how responsibility, judgment, and problem framing should be shared when neither humans nor technology alone possess sufficient understanding. My forthcoming 2027 book, *Drift*, examines how alignment between problems, decisions, and action deteriorates as conditions change as knowledge, judgment, and responsibility cross disciplinary, organizational, and functional boundaries.

On the Leadership Board, I would seek to advance three related priorities: strengthen the Alliance's connections with interdisciplinary and transdisciplinary communities across North America; expand engagement with practitioners confronting complex problems outside traditional academic settings; and deepen attention to the processes through which knowledge is integrated, translated, and transformed as it crosses boundaries.

My goal would be to help the Alliance connect scholarship and practice more deliberately, while strengthening its global community around the challenges that make inter- and transdisciplinary work necessary in the first place.



BOSHRA SALEM

Position: *Emeritus Professor in the Department of Environmental Sciences, Faculty of Science, Alexandria University, Egypt*

P. O. Box 21511 Alexandria - Egypt

Cell: 00201001449645

E-mail: boshra.salem@dr.com

Website: www.alexu.edu.eg

Nomination: *Standing as an institutional member for the Leadership Board*

Languages: *Arabic, English, French*

I am Professor Boshra Salem, Emeritus Professor in the Department of Environmental Sciences, Faculty of Science, Alexandria University, Egypt. As a founder of this department, I served as its Chair from 2007 to 2010. I earned my PhD in remote-sensing applications in environmental sciences through a joint programme between Alexandria University and Imperial College London.

My career has focused on interdisciplinary environmental science, sustainability, biodiversity conservation, remote sensing, and ecosystem management. I have consistently brought together academic disciplines, institutions, policymakers, and communities to address complex environmental and societal challenges. I previously served as Assistant President of Alexandria University for International Relations. I currently serve as Executive Director of the University's International Ranking Office, Chair of Egypt's National Technical Committee for University Rankings, and Consultant to the President of Merit University in Upper Egypt. Internationally, I am currently a jury member of the Women of science Loreal-UNESCO Prize.

I was awarded several international prizes after my post doctor studies in Education for sustainable development (ESD)- Sweden, and Transformations to Sustainability Master classes (Germany). Of these prizes: UNESCO Science prize, Sultan Qaboos Prize for Environmental Preservation. I also Won the woman in Science Hall of Fame for North Africa and Middle East declared by the U.S. Embassy- Cairo.

I am standing for election as Chair and representative of the Egyptian National Interdisciplinary Network, which promotes interdisciplinary and transdisciplinary research across Egypt. I speak Arabic natively, English fluently, and French at an intermediate level.

If elected, I will champion greater representation for Africa and the Arab region, strengthen North-South and South-South partnerships, support early-career researchers, and advance inclusive, impactful collaboration throughout the global ITD Alliance community.

B3. Considerations when voting for the Leadership Board

This report provides information relevant to considering and voting for candidates standing for election to the Leadership Board. Leadership Board members are elected for a two-year term, with half of the Leadership Board elected each year.

The ITD Alliance aims for a good balance among members of the Leadership Board in representation of:

- the Global South and Global North
- institutional member representatives and individual members
- men and women
- country affiliations.

Information about these issues is provided below.

The aim is also for the Leadership Board to reflect a range of perspectives, experiences and skills, with the candidate statements in [section B2](#) providing important further insights relevant to ensuring that the Leadership Board is diverse.

It is important to note the following ITD Alliance Bylaw requirement:

"In line with advancing the goal of global reach of the ITD Alliance and the aim of maximising diversity and inclusion on the Leadership Board, seven positions on the Leadership Board are reserved for members from the Global South; if these positions are not filled, they will remain vacant until the next General Assembly."

Background information on the Leadership Board

For the Leadership Board generally, the bylaws state:

"The Leadership Board consists of 9-15 board members, including an ex-officio member, who is a representative of the Swiss Academies of Arts and Sciences. Apart from the ex-officio member, the members of the Leadership Board, including the President, are elected by the general assembly for a period of 2 years. They can be re-elected for a maximum of 3 continuous terms. After reaching maximum number of terms, re-election is possible after a break of 1 term."

The Leadership Board currently has 15 members, 7 of whom have terms that continue to the 2027 General Assembly (and one ex-officio). Seven positions are therefore available for election at the 2026 General Assembly. Currently the Leadership Board has four members from the Global South, therefore in the current election three positions are reserved for members from the Global South.

Candidates for the 2026 General Assembly election

There are 16 candidates for election to the seven available places on the Leadership Board in 2026. They are listed in the table below. The order of listing reflects the order of receipt of applications, adjusted by the length of the candidate statements.

Name	Country affiliation	Global South / Global North	Institutional member representative / Individual member	Male/ Female



Nicole Pope	Australia	Global North	Individual	Female
Hussein Zeidan	Netherlands / Lebanon	Global North	Individual	Male
Candice LAN	China	Global South	Individual	Female
Yasuhisa Kondo	Japan	Global North	Institutional representative	Male
Gemma Moore	UK	Global North	Institutional representative	Female
Teri Balser	Canada	Global North	Institutional representative	Female
Shamini Dias	USA / Malaysia / Singapore	Global North	Individual	Female
Kitty Wooley	USA	Global North	Individual	Female
Krystle Ontong	South Africa	Global South	Individual	Female
Edgar Cardenas	USA	Global North	Institutional representative	Male
Pfungwa Nyamukachi	South Africa	Global South	Individual	Female
Glos HO	China	Global South	Institutional representative	Female
Suzanne Pierce	USA	Global North	Individual	Female
Keith Lévesque	Canada	Global North	Individual	Male
Adrian Wolfberg	USA	Global North	Individual	Male
Boshra Salem	Egypt	Global South	Institutional representative	Female

Three positions are reserved for members from the Global South, with five eligible candidates (CL, KO, PN, GH, BS). Of course, more than three members from the Global South can be elected.

Reviewing the candidates in light of the continuing and retiring members of the Leadership Board

It may be helpful for ITD Alliance members comprising the General Assembly to consider the candidates alongside information about the continuing and retiring members of the Leadership Board presented in the table below. The President and ex-officio member are listed in the grey cells at the end of the table and their characteristics are included in the information provided.

Continuing members of the Leadership Board (plus country affiliation)	Members of the Leadership Board whose terms are ending (plus country affiliation)
Kareem Buyana (Uganda)	Diaa Ahmedien (Egypt)
Lakshmi Charli-Joseph (Mexico)	M ^a Helena Guimarães (Portugal)
Seonsook Choi (UK / South Korea)	Rashad Hegazy (Egypt)
Ana Gretel Echazú Böschmeier (Brazil)	Umar Ibrahim (Nigeria)
Alexandra Lux (Germany)	Ria Lambino (Japan)
Basirat Oyalowo (Nigeria / UK)	Jason Prior (Australia)
Gabriele Bammer (President; Australia)	Seema Purushothaman (India)
Theres Paulsen (ex-officio; Switzerland)	

None of the members of the Leadership Board whose terms are ending are standing for re-election.

Characteristics of the current Leadership Board are highlighted in the table below.

Characteristic	Continuing members	Retiring members	Candidates for election
Global South	4 (KB, LC-J, AGEB, BO)	4 (DA, RH, UI, SP)	5 (CL, KO, PN, GH, BS)
Global North	4 (SC, AL, GB, TP)	3 (HG, RL, JP)	11 (NP, HZ, YK, GM, TB, SD, KW, EC, SP, KL, AW)
Institutional member representative	3 (LC-J, AL, TP)	3 (HG, RL, JP)	6 (YK, GM, TB, EC, GH, BS)
Individual member	5 (KB, SC, AGEB, BO, GB)	4 (DA, RH, UI, SP)	10 (NP, HZ, CL, SD, KW, KO, PN, SP, KL, AW)
Men	1 (KB)	4 (DA, RH, UI, JP)	5 (HZ, YK, EC, KL, AW)
Women	7 (LC-J, SC, AGEB, AL, BO, GB, TP)	3 (HG, RL, SP)	11 (NP, CL, GM, TB, SD, KW, KO, PN, GH, SP, BS)
Country affiliations	Australia – 1 Brazil – 1 Germany – 1 Mexico – 1 Nigeria – 0.5 South Korea – 0.5 Switzerland – 1 Uganda – 1 United Kingdom – 1	Australia – 1 Egypt – 2 India – 1 Japan – 1 Nigeria – 1 Portugal – 1	Australia – 1 Canada – 2 China – 2 Egypt – 1 Japan – 1 Lebanon – 0.5 Malaysia – 0.3 Netherlands – 0.5 Singapore – 0.3 South Africa – 2 UK – 1 USA – 4.3



Further information about the current members, apart from the ex-officio member) is available in their candidate statements for the 2025 General Assembly election (see <https://itd-alliance.org/general-assembly-2025-reporting-and-elections/>).

Further information about the candidates for election is available in [section B2](#).

On the voting form, next to each candidate's name, you will be asked to select one option to indicate whether you:

- "Support" their election
- "Do not support" their election
- "Abstain" from voting on the candidate.



B4. Financial report

The Financial Report has four parts:

1. The Treasurer's Report.
2. The FY25-26 Statement, summarising the ITD Alliance financial activities and position for fiscal year 1 September 2025 – 31 August 2026.
3. The FY26-27 Budget, summarising forecasted financial activity for the upcoming fiscal year 1 September 2026 – 31 August 2027.
4. Information relevant to the FY25-26 Statement and FY26-27 Budget.

Note: FY=Fiscal Year

Treasurer's report

Theres Paulsen

As the Treasurer of the ITD Alliance, my main responsibility is to ensure the ongoing financial management of the ITD Alliance and to ensure the Leadership Board is provided with transparent regular reports on cash flow, net income, and expenses to support informed decision-making in the Board's regular meetings.

The ITD Alliance receives income periodically, with the timing being reasonably predictable based on membership renewal dates and corresponding invoicing. As in previous years, the Executive Secretary's working hours are governed by the ITD Alliance's available or projected financial resources. When funds permit, Caryn Anderson works additional hours beyond the one day per week covered by her contract, subject to approval by the Executive Committee. Thanks to her considerable flexibility, payment for these additional hours can be deferred when necessary, giving the ITD Alliance more time to meet its obligations when sufficient funds become available. This arrangement makes an important contribution to the ITD Alliance's financial stability by allowing us to maintain continuity in our work while managing our limited resources responsibly. We are deeply grateful for Caryn Anderson's trust, flexibility, and continued support.

The ITD Alliance financial position is stable, and the fiscal year ended with no outstanding invoices carried forward into FY26–27. However, the Alliance still lacks a sufficient financial reserve to buffer fluctuations in liquidity and ensure that essential work can be carried out when needed, irrespective of the timing of income. Further details are provided in the section "Information relevant to the FY25–26 Statement and FY26–27 Budget" following the financial statements.

I would particularly like to acknowledge an anonymous donation covering 3.059,70 CHF of the Executive Secretary's time. This generous contribution enabled her to support additional ITD Alliance activities during the past year.

A further special thanks goes to M^a Helena Guimarães and the University of Évora for finding a way to cover the Executive Secretary's work for the ITD27 Conference from university funds at a time when the conference itself has not yet generated any income. The University of Évora is also providing the conference secretariat and covering other conference-related costs from its own resources.

The ITD Alliance continues to rely on and benefit enormously from the voluntary contributions of time and expertise from the President (especially), members of the Leadership Board, the Working Groups, the Regional Networks, and other active members. This voluntary engagement remains an essential foundation of our collective



progress and greatly enhances what the Alliance can achieve with its limited financial resources.

FY25-26 Statement and FY26-27 Budget

The 2025-2026 Fiscal Year (FY25-26) Statement and the 2026-2027 Fiscal Year (FY26-27) Budget each contain the following sections:

- **Beginning Cash Balance** – This section reports balances on 1 September from two financial accounts (PostFinance AG bank account and PayPal account). These amounts are carried over from the previous year.
- **Income** – This section entails 4 items of income:
 - membership fees in two lines: Individual and Institutional Memberships
 - a small number of donations
 - income from the ITD27 Conference, which specifically pays for the Executive Secretary's administrative support for the conference.
- **Expenses** – This section entails two primary types of expenses: Secretariat Personnel Expenses (Executive Secretary) and Operating Expenses. Secretariat Personnel Expenses are the consultant fees paid to Executive Secretary, Caryn Anderson, divided into lines for the 20% full time equivalent mandated hours, a line for additional hours, and in FY25-26 a line for ITD27 Conference support hours. Operating Expenses include bank and PayPal fees for account maintenance and payment processing, and technology-related expenses for the website, email, and domain hosting, as well as bulk email services (MailChimp).
- **Ending Cash Balance** – This section reports ending account balances on 31 August (accrued balances for FY25-26, forecast balances for FY26-27).
- **Notes** – Each report includes notes under the financial table to explain various items.

Reports begin on the following page.



FY25-26 Financial Statement

prepared in September 2026

		FY25-26 STATEMENT
BEGINNING CASH BALANCE		
	PostFinance AG	2.298,85
	PayPal	226,81
TOTAL BEGINNING BALANCES		2.525,66
INCOME		
	Individual Membership Fees	11.161,10
	Institutional Membership Fees	32.240,00
	Other Income (Donations)	129,78
	ITD27 Income	4.515,25
TOTAL INCOME		48.046,13
EXPENSES		
Secretariat Personnel		-46.486,46
	Caryn Anderson (20% FTE)	-24.999,66
	Caryn Anderson (Additional)	-16.971,55
	Caryn Anderson (ITD27)	-4.515,25
Operating Expenses		-1.945,41
Bank and PayPal Fees		
	PayPal Fees	-720,89
	PostFinance Monthly Fees	-60,00
	PostFinance Wire In Fees	-207,05
	PostFinance Wire Out Fees	-22,00
Technology-related Expenses		
	Mail Chimp Monthly	-268,28
	Web and Email Hosting	-667,19
TOTAL EXPENSES		-48.431,87
NET CHANGE (Income minus Expenses)		-385,74
ENDING ACCOUNT CASH BALANCE		
	PostFinance AG* (bank)	2.007,87
	PayPal	132,05
TOTAL ACCOUNT ENDING CASH BALANCE		2.139,92

Notes:

- FY25-26: 1 September 2025 – 31 August 2026. Amounts are in CHF (Swiss francs).
- Specific additional hours of work by Caryn Anderson are authorised by the Executive Committee.
- Wire In Fees are charged by the bank (PostFinance AG) to receive funds in currencies other than CHF or EUR.
- Wire Out Fees are charged by the bank to send payments to Caryn Anderson (2,00 CHF per transfer).



FY26-27 Budget Forecast

prepared in September 2026

	FY26-27 BUDGET	FY25-26 STATEMENT
BEGINNING CASH BALANCE		
PostFinance AG	2.007,87	2.298,85
PayPal	132,05	226,81
TOTAL BEGINNING BALANCES	2.139,92	2.525,66
INCOME		
Individual Membership Fees	11.405,00	11.161,10
Institutional Membership Fees	35.580,00	32.240,00
Other Income (Donations)	0,00	129,78
ITD27 Income	0,00	4.515,25
TOTAL INCOME	46.985,00	48.046,13
EXPENSES		
Secretariat Personnel	-44.500,00	-46.486,46
Caryn Anderson (20% FTE)	-25.000,00	-24.999,66
Caryn Anderson (Additional)	-19.500,00	-16.971,55
Caryn Anderson (ITD27)	0,00	-4.515,25
Operating Expenses	-1.678,06	-1.945,41
Bank and PayPal Fees		
PayPal Fees	-410,58	-720,89
PostFinance Monthly Fees	-60,00	-60,00
PostFinance Wire In Fees	-213,48	-207,05
PostFinance Wire Out Fees	-24,00	-22,00
Technology-related Expenses		
Mail Chimp Monthly	-270,00	-268,28
Web and Email Hosting	-700,00	-667,19
TOTAL EXPENSES	-46.178,06	-48.431,87
NET CHANGE (Income minus Expenses)	806,94	-385,74
ENDING ACCOUNT CASH BALANCE		
PostFinance AG* (bank)	2.946,86	2.007,87
PayPal	0,00	132,05
TOTAL ACCOUNT ENDING CASH BALANCE	2.946,86	2.139,92

Notes:

- FY26-27: 1 September 2026 – 31 August 2027. Amounts are in CHF (Swiss francs).
- Individual and Institutional Memberships amounts are based on 100% of member renewals due in FY26-27 plus estimated receipts of new members with pending invoices at 31 August 2026 plus a net gain in members of ~10% of current member fees.
- Additional hours of work by Caryn Anderson are authorised by the Executive Committee, dependent on available and projected funding.
- PayPal Fees are based on an average rate of 4% for 90% of individual membership fees paid using PayPal.
- Wire In Fees are charged by the bank to receive funds in currencies other than CHF or EUR. The fees estimates are based on an average rate of 6% for institutional membership fees (paid by bank transfer).
- Wire Out Fees are charged by the bank to send payments to Caryn Anderson (2,00 CHF per transfer)
- Although additional membership fee income associated with the ITD27 conference is expected, it is not included here – please see the Information relevant to the FY25-26 Statement and FY26-27 Budget.

**Information relevant to the FY25-26 Statement and FY26-27 Budget***Caryn Anderson (Executive Secretary) and Theres Paulsen (Treasurer)***In-kind contribution**

The ITD Alliance is extremely grateful to an anonymous donor, who contributed staff time of Caryn Anderson, valued at 3.059,70 CHF, in June of 2026. Caryn was contracted personally and paid by the donor for work on a non-ITD Alliance project, but the project no longer needed all of her hours. The donor offered these hours to the ITD Alliance to enable Caryn to provide additional support for ITD Alliance activities in her role as Executive Secretary.

ITD27 Conference

In FY25-26, the University of Évora provided 4.515,25 CHF (4.970 EUR) to cover the Executive Secretary's work for the ITD27 Conference. As the funds were received by the ITD Alliance and subsequently paid to Caryn Anderson, the same amount appears as both income and expense, with no net effect on the Alliance's financial position.

Future payments for conference-related work will be made directly to Caryn Anderson under a direct mandate and are therefore not included in the FY26-27 Budget.

The ITD27 conference, scheduled for 31 May – 4 June 2027, provides an opportunity to attract additional members and thereby increase membership fee income in the future. At this stage, however, this potential income cannot be estimated with sufficient reliability to be included in the FY26-27 Budget.

Year-end accrued payment

Due to unforeseen complications, a final payment for outstanding ITD Alliance expenses that was planned for 31 August 2026 was not executed by the bank until 1 September 2026.

The ITD Alliance normally records income and expense transactions only on the dates they impact the financial accounts. Although the payment was executed on 1 September, it has been recorded as an accrued expense dated 31 August 2026 in order to include it in the FY25-26 fiscal year for which it was intended. As a result, the ITD Alliance can report ending the fiscal year with no encumbrances (unpaid invoices) on the budget for FY26-27.

The Treasurer has verified that the bank account balance reported in the FY25-26 Statement reflects this accrued payment.

Increased foreshadowed income from member fees from net gain in members in FY25-26

The FY25-26 net gain in members generated an increase in the predicted income from renewed membership fees of 2.620 CHF, which is reflected in the FY26-27 budget.

A procedural improvement introduced in FY24-25 was to calculate the net gain in members based on paid members and known cancellations (payments more than 3 months overdue or a direct request for cancellation). A net gain in members generates an increase in potential future income from ITD Alliance membership fees, at annual rates, regardless of when payments are made by those members (early, late, multiple years at a time).

Other factors affecting the FY26-27 budget calculations are that members whose renewal payments were pending on 31 August 2026 have not been counted as "lost" for FY25-



26, because they are not yet more than 90 days overdue. New members who have not yet paid yet are not included in the FY25-26 net gain.

It is also worth noting that 41% of individual members who did not renew in FY25-26 had joined when registering for the ITD24 Conference, which occurred in FY24-25.

Factors affecting the FY26-27 Budget

The purpose of the budget is to provide reasonable estimates to be able to plan for cash flow.

The estimate for FY26-27 income, critical for planning, is 46.985 CHF and comprises three amounts:

- Membership renewal fees expected in FY26-27 totalling 42.565 CHF. This comprises:
 - 100% of renewal fees due in FY26-27 for members (individual and institutional). Note: Some members have paid fees for multiple years in advance. As such, the amount of renewal fees expected in the budget each year varies by a different amount than the net gain in membership.
 - 25% of currently pending individual FY25-26 renewal fees (25% is based on experience), and
 - 100% of currently pending institutional FY25-26 renewal fees (100% is based on communication with these members).
- New membership fees for members who joined in FY25-26 but whose payments are pending; these total 720 CHF (2 institutions for 340 CHF, 5 members for 380 CHF).
- Fees from new members anticipated in FY26-27; based on experience to date, these are projected at approximately 10% of renewal fees from current members and total 3.700 CHF. As noted earlier, the potential impact of the ITD27 conference on membership has not been included.

Expenses for receiving payments by bank transfer or credit card via PayPal are variable. The budget uses estimates based on average rates for fees.

Other bank fees are known and fixed (monthly account fee and wire out fee for transfers of payment to the Executive Secretary), as are technology expenses.

Details concerning the Executive Secretary

Payments to the Executive Secretary

Each month detailed individual invoices are issued by the Executive Secretary for contracted and additional work, as well as for technology-related expenses, which are paid by the Executive Secretary. These invoices are retained for transparency and audit purposes. To reduce bank transfer fees, where possible, the amounts covered by the individual invoices are combined into one monthly payment to the Executive Secretary.

Level of support provided by the Executive Secretary

The mandated compensation for the Executive Secretary remains at 25.000 CHF, which stipulates 20% employment, equivalent to one day per week. As outlined in President's reports to the General Assembly in 2024, 2025 and 2026, this is insufficient to cover the activities and support required. As ITD Alliance income has allowed, the Executive Secretary has worked additional hours, approved by the Executive Committee.

In FY24-25, ITD Alliance income allowed the Executive Secretary to work a total of 1.9 days per week. In FY25-26, income (including ITD27 Conference income) and in-kind contributions allowed the Executive Secretary to work a total of 2.0 days per week.



It is worth noting that "one-time" income was received in both FY24-25 and FY25-26, and a substantial amount of cash reserve was used in FY24-25 to cover expenses. These amounts affect a practical understanding of trends and projections for funding available to cover the Executive Secretary's work.

In FY24-25, 2.710 CHF of income came from a second year of member fees received from some members in the same fiscal year (e.g., FY23-24 membership paid in September 2024, FY24-25 membership paid in August 2025). An additional 3.036,68 was used from cash reserves to meet expenses. Neither should not be projected for future years. In FY25-26, the anonymous donation of 3.059.70 CHF of the Executive Secretary's time and 4.515,25 CHF from the ITD27 Conference should not be projected for future years.

If those one-time sums are removed from consideration, income in FY24-25 covered 1.6 days per week of the Executive Secretary's work and in FY25-26 covered 1.7 days per week.

The FY26-27 income projections would allow the Executive Secretary to work for a total of 1.8 days per week.

How you can help the financial viability of the ITD Alliance. Please

- Pay your membership fees promptly.
- Help recruit new members.
- Keep fees low by making bank transfers in CHF (Swiss francs) to reduce currency conversion fees.



B5. Proposed clarification to the bylaws

Background

One key task for the ITD Alliance Leadership Board is to review the bylaws to ensure that they remain fit for purpose. Proposed changes and clarifications are brought to the annual General Assembly for consideration and voting by the membership.

To be accepted, proposed bylaw changes and clarifications require approval from 2/3 of those voting.

A copy of the current bylaws is available at: https://itd-alliance.org/wp-content/uploads/2025/07/ITD-Alliance_bylaws-Revised_July_2025_signed.pdf

Proposed bylaw clarification

For the 2026 General Assembly there is one proposed Bylaw clarification, which affects the section "Decision making by the Leadership Board; Clause 6 Governance (Organisation) b. Leadership Board (Vorstand)."

Proposal for voting

That the wording in Clause 6 Governance (Organisation) b. Leadership Board (Vorstand) is changed as follows (the wording to be changed is in capital letters):

Current version:
The Leadership Board is capable of making decisions if at least 2/3 of its members ARE PRESENT IN-PERSON OR VIRTUALLY. Decisions are made by majority vote.
Proposed new version:
The Leadership Board is capable of making decisions if at least 2/3 of its members VOTE EITHER AT A MEETING OR BY E-MAIL. Decisions are made by majority vote.

Rationale: The proposed change is in line with the actual practice of the Leadership Board since its inception. This proposed change is also feasible in practice, whereas requiring 2/3 of members to be present at monthly meetings is not always feasible and would hamper the activities of the Leadership Board. For example, at the 11 monthly Leadership Board meetings held in 2025, 3 had less than 2/3 of members attending; but all had 2/3 or more of members voting.

Please note that Leadership Board meetings are virtual and two meetings are held each month, allowing all members to attend at a reasonably convenient time, regardless of where in the world they live. Detailed agenda papers are provided, generally a week before the meetings, so that Leadership Board members are well-informed about matters for voting.



C. Additional reports to inform voting (not mandated by the bylaws)

C6. President's report

C7. Executive Secretary's report

C8. Leadership Board report

C6. President's report

Acknowledging what makes the ITD Alliance work and how you can contribute

The ITD Alliance thrives through a combination of:

- Volunteer effort and
- Membership fees that fund the Executive Secretary.

In the [Appendix](#) you will find a compilation of the volunteer effort that underpins the ITD Alliance. It's an impressive list! Many thanks to everyone involved in efforts large and small and apologies to anyone inadvertently missed. These efforts **are** the ITD Alliance!

Volunteering allows you to use existing—or create new—opportunities to implement your ideas and experience to strengthen inter- and transdisciplinarity and related boundary-spanning activities. If appropriate, you could get involved in leading or contributing to the working groups and regional networks. If you have different needs, the ITD Alliance can work as a catalyst to help you find like-minded members for building invigorating initiatives.

If it helps your volunteering efforts and you are not already part of the various formal aspects of the ITD Alliance (such as the Leadership Board, regional networks or working groups), the ITD Alliance would be delighted to give your work status and recognition through the President's Committee on the Global Advancement of Inter- and Transdisciplinarity. The President's Committee does not actually meet, but rather provides a way for members to get formally involved in leading the development of various activities.

The ITD Alliance is growing and—as the volunteer list demonstrates—energetic. To be most effective, the range of activities undertaken by volunteers needs administrative support, which is funded through membership fees. The ITD Alliance is truly fortunate that Caryn Anderson serves as the Executive Secretary. As you'll see from [her report](#), she contributes both prodigious work and social networking glue. However, funding growth is not keeping up with opportunities and administrative demands and this remains a major challenge for the ITD Alliance.

Governance, administration and communication

Since first being elected in October 2023, one of my key priorities has been working with the Leadership Board and Executive Secretary to establish strong enduring foundations in governance, administration and communication. This has continued to be a focus in the past year.

Enhancing the foundations in governance is mostly concentrated on the bylaws. As time permits, I am leading review of the bylaws to ensure they remain fit for purpose. Procedures that the Leadership Board uses to implement the bylaws are also being documented. At this General Assembly one clarification to the bylaws is presented for voting (see [section B5](#)) and 12 documented procedures are presented for information (see [section D12](#)).

This year I led the establishment of additional policy and procedures around the Regional Networks. The operational guidelines for the Leadership Board and Executive Secretary have received their annual scrutiny and update. I have also continued to work on how to make the General Assembly most effective. After introducing a bylaw change last year to recognise major contributions through lifetime membership and successfully nominating



td-net of the Swiss Academies of Sciences (SCNAT) for lifetime membership, along with an ex-officio position on the Leadership Board, this year I worked with the President of the Swiss Academies of Sciences to develop a memorandum of understanding for appointing the ex-officio member.

Financial reporting and budgeting, handling membership and managing records are at the heart of effective on-going administration. Working with the Executive Secretary and, where relevant the Treasurer Theres Paulsen, has continued a strong focus in this area in the past year. These are spheres in which the Executive Secretary has exceptional skills, but as she lays out in [her report](#), our limited funding is affecting how efficiently membership and records can be handled. Our most urgent need is funding for an integrated, professional membership management system, as well as start-up costs for learning to use it.

Communication involves four key areas:

- In the past year, I have only played a small role in writing, editing and content-finding for the fortnightly News Bulletin, completing the hand-over for managing that key communication tool to the Executive Secretary.
- On the other hand, the website, which is expertly managed by the Executive Secretary, is long-overdue for an update, which is languishing through lack of funding. My small contribution to the website is to annually update the impact factors for the hundred or so journals that publish in our field.
- Promotion and outreach materials are also very ably managed by the Executive Secretary with significant volunteer input, as she outlines in [her report](#). My main contribution this year was to write and (after extensive valuable comments by the Leadership Board) rewrite a [Benefits and Opportunities of ITD Alliance membership](#) document.
- While the Executive Secretary takes the lead in communication with members—involving routine interactions, responding to queries and her initiative in making connections and solving problems—communication is also a key part of my role. I formally write to each institutional member twice a year and to each individual member at least once each year. I also respond to multiple queries requiring the President's input and take the initiative in contacting individual members or groups of members on a range of matters.

SUMMARY OF CURRENT STATUS AND NEEDS

Funding: Funding growth is not keeping up with opportunities and administrative demands and this remains a major challenge for the ITD Alliance.

Governance: Good progress has been made, but there is still more to do to ensure that the bylaws are fit-for-purpose and associated procedures documented.

Financial reporting and budgeting: The processes in place are sound, but the conditions under which the Executive Secretary is employed need major improvement, especially as they rely on her goodwill in deferring payments until the ITD Alliance cash flow allows it.

Handling membership and managing records: The limited funding of the ITD Alliance is affecting how efficiently membership and records can be handled by the Executive Secretary. Our most urgent need is funding for an integrated, professional membership management system, as well as start-up costs for learning to use it.

News Bulletin: This is now a well-established and well-functioning resource.

Website: Funding is needed for a major update.

Other communication: Promotion and outreach materials, as well as communication with members, are working well, but there is always room to do more.



A global perspective, regional networks and partnerships

A second priority for my presidency has been to work towards realising the potential of the ITD Alliance to be truly global, including honouring diverse traditions of thinking about and conducting inter- and transdisciplinarity and other boundary-spanning work.

The ITD Alliance has relatively easily filled the seven places reserved for members of the Global South (half of the elected places on the Leadership Board), following the 2025 bylaw change, which I led.

This year, I successfully led the establishment by enthusiastic members of new regional networks in Asia and in Latin America and the Caribbean. I also coordinated extensive discussions about an Africa Regional Network and started testing the water for a North America Regional Network. I continue to be active in co-chairing the Oceania Regional Network. Network reports can be found in [section D10](#).

I have played varying roles in partnerships that are critical for on-going and new activities that expand the reach of the ITD Alliance, most notably:

- ITD27 Conference which involves a partnership between the University of Évora in Portugal, td-net at the Swiss Academies and the ITD Alliance. My role has been small, providing occasional advice and suggestions.
- 5th Latin American Congress on Interdisciplinary Research and Higher Education in Santiago, Chile (IEI 2026, September 1-4, 2026), which was primarily organised by the University of Chile as part of EnlaceIEI (Encuentro Latinoamericano y del Caribe de Investigación y Educación Superior Interdisciplinaria), with the ITD Alliance as one of the co-organisers. I arranged for two ITD Alliance members to be invited as keynote speakers at no cost to the conference (M^a Helena Guimarães and William (Billy) Acree) and took the lead in organising an online panel featuring 5 ITD Alliance members (Glos Ho, Sayed Md Saikh Imitiaz, Timothy Nubi, Guadalupe Peres-Cajías and Boshra Salem), presenting perspectives from Hong Kong, Bangladesh, Nigeria, Bolivia and Egypt.
- Pacific Asia Summit on Transdisciplinary Education 2026 (PASTE 2026; November 26-27), which is organised by Hong Kong Baptist University and co-organised by the ITD Alliance. I suggested two of the three keynote speakers (Seongsook Choi and Upolu Lumā Vaai). I was also delighted to work with around 20 Hong Kong Baptist University students to prepare them to be ambassadors for the ITD Alliance and especially the Asia Regional Network at that summit.
- "SPOTLIGHTS: Let's Talk" series of 9 webinars between June and July 2026 organised by the TD-Lab of the Berlin University Alliance with support from the ITD Alliance along with Stifterverband für die Deutsche Wissenschaft and German Society for Transdisciplinary and Participatory Research (GTPF). I contributed substantially to conversations to identify relevant speakers.

SUMMARY OF CURRENT STATUS AND NEEDS

Leadership Board: Half of the elected representatives of the Leadership Board are now from the Global South. It is important not to lose sight of other aspects of diversity, especially country diversity, gender diversity, a good balance of representatives from institutional and individual members, and ensuring as wide a range as possible of experience, perspectives and skills (see [section B3](#)). We are doing as well as we can to schedule meetings at times that are globally convenient and that allow all members to meet and interact with each other over the course of the year (see [section C8](#)). When resources permit, we will investigate ways of accommodating language diversity, moving away from reliance on English alone as the working language, and on accommodating disparities in access to the internet, which makes it hard for some members to participate fully in online meetings.

Regional Networks: The idea of establishing regional networks arose very early in the life of the ITD Alliance and it is pleasing to see regional networks start to flourish. The



three existing networks still require time to become fully established and developing new regional networks in Africa and North America requires concerted effort. Nascent interest in other regional networks is also ready to be further explored. Apart from the Asia and Oceania regional networks (which receive administrative support from Hong Kong Baptist University and funding from the Network of Leaders of Interdisciplinary and Transdisciplinary Research Organisations in the Oceania region (NITRO-Oceania), respectively), regional networks would greatly benefit from dedicated funded administrative support, which is not available given the financial circumstances of the ITD Alliance. If the regional networks are able to increase ITD Alliance membership in their regions (which is currently relatively low) this could help improve the ITD Alliance's financial position. A key task for the coming year is to implement the interactions and liaison between each regional network and the Leadership Board, as laid out in the regional network guidelines.

Partnerships: It has been a delight to receive invitations for the ITD Alliance to partner with a range of other organisations in their conferences and activities. These continue to be welcome for the opportunities they provide to expand the reach of the ITD Alliance and for showcasing the expertise of ITD Alliance members.

Potential for the future – An invitation

While the ITD Alliance has achieved much since its inception, there is much more to do. My approach over the last three years has been to focus on advancing a small number of priorities, which inevitably means that other important areas receive little attention.

In addition to continuing activities in the two priority areas highlighted above, substantially increasing both recurrent and one-off funding for the ITD Alliance urgently requires concerted effort. As outlined earlier, many activities are languishing or not achieving their full potential because of lack of funding. This requires a dedicated volunteer team with energy and diverse expertise.

To go back to where my report began, there are many opportunities that interested members can volunteer for. If you have ideas, capacity and motivation, please get in touch!

C7. Executive Secretary's report

This report provides information about work undertaken, key membership and News Bulletin statistics and suggestions for future improvements and priorities, as the ITD Alliance's financial situation permits.

The past year has been very active, as can be seen on the [Achievements](#) web page. Figure 1 shows the distribution of my time worked as Executive Secretary supporting activities of the ITD Alliance in FY25-26 (Fiscal Year).

Executive Secretary Activities, FY25-26

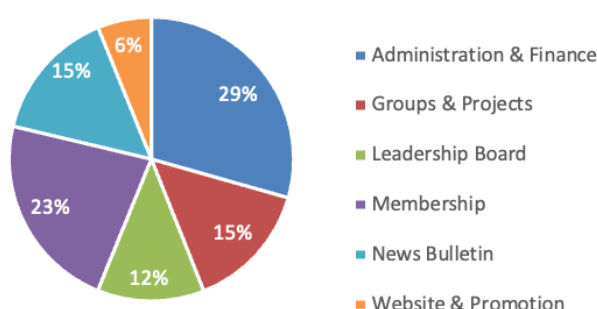


Figure 1. Distribution of Executive Secretary activities by category, FY25-26

Administration & Finance

Includes finance, technology, records, policies & procedures, email communication (with members, leadership, collaborators, and general enquiries), reporting

Finance

Income and donations received by the ITD Alliance in FY25-26 allowed me to provide additional support for the activities of members, Working Groups, Regional Networks, the Leadership Board and the President beyond the 1 day per week mandated by my employment contract to a total equivalent to 1.7 days per week. See the Financial Report ([section B4](#)). In FY25-26, the Treasurer and I began reporting finances to the Leadership Board quarterly rather than monthly, to conserve time.

Technology

Two new dedicated email addresses were created for the Asia and for the Latin American and the Caribbean Regional Networks. Our vendors for website hosting (WP Engine), email hosting and domain management (DreamHost), and email distribution (MailChimp) continue to provide excellent service. I monitor the website to fix broken links and update the few plugins that are not updated automatically, for security and good performance.

Records Management

The procedures for maintaining critical ITD Alliance records have been slightly refined over the past year and are working well. The increase in activity, especially with new collaborations and networks, has required more time archiving key correspondence and records.



Administrative Policies & Procedures

Working with the Treasurer and President, I developed a more comprehensive Data Privacy Policy and a Data Sharing Agreement template to ensure the security of ITD Alliance member and subscriber personal data.

Future priorities

- A priority for the future year is to consolidate and document administrative policies and procedures that have been developed and refined over the past two years, along with records of decisions made by the Leadership Board or Executive Committee regarding unique membership, financial, and legal administrative situations.
- We anticipate exceeding 1500 News Bulletin subscribers in the next fiscal year and will need to upgrade the MailChimp subscription.

Groups & Projects

Includes General Assembly preparation and follow-up, coordination with Working Groups and Regional Networks, support for collaborations, and other projects as requested by the President

Working Groups

I provided support for 4 official Working Groups. In practice, there were 6 groups, as the Integration Experts and Expertise Working Group moved to a distributed management structure in which three separate projects were managed independently. I completed web updates related to events, products, contact forms and organising team members (1 volunteer assisted with web updates for 2 groups for part of the year), coordinated announcements for the News Bulletin and reports for the Leadership Board and General Assembly, and monitored activities to provide support as needed.

Regional Networks

The Asia Regional Network began development in late 2025 and convened their first organising team meeting in March 2026. The Latin America and the Caribbean Regional Network began their development in early 2026 and convened their first organising team meeting in July 2026. Development for both was led primarily by the President. Once established, I coordinated with the secretariat at Hong Kong Baptist University (Asia) and co-leads of the organising team (Latin America and the Caribbean) on administrative policies and procedures including the management of mailing lists, email accounts, events, web page updates, and announcements for the News Bulletin. I created the first web page for the Asia Regional Network in May 2026, and made updates until I trained the secretariat, who took over web editing in August 2026. A web page for the Latin America and the Caribbean Regional Network is in development.

General Assembly

I provided administrative support for the 2025 General Assembly focused on Reporting and Elections and for the 2026 General Assembly, including the preparation of materials, updates to the website, voting and meeting logistics, and the communication of calls for nominations, requests for reports, and relevant messages to all members.

Collaborations & Projects

I provided various levels of support, including website updates and News Bulletin item development, for multiple new collaborations between the ITD Alliance and related organisations including the 5th Latin American Congress on Interdisciplinary Research and Higher Education in Santiago, Chile (IEI 2026, September 1-4, 2026), the Pacific Asia Summit on Transdisciplinary Education 2026 (PASTE 2026; November 26-27), and the "SPOTLIGHTS: Let's Talk" series of 9 webinars between June and July 2026. See the [President's report](#) for detail on these collaborations. The Leadership Board established a new video series on "[Recognising and Valuing Conceptual and Linguistic Pluralism](#)". I edited and posted the first three videos, updated the website, and developed News Bulletin items. I supported the President with analysis and planning for special projects.



Support for Key ITD Alliance Activities

- Oceania Regional Network - Funding from NITRO-Oceania (Network of Interdisciplinary and Transdisciplinary Research Organisations – Oceania) has allowed me to continue support for activities of the [Oceania Regional Network](#), which hosted three well attended webinars this past year.
- ITD27 Conference - Funding from the [ITD27 Conference](#) budget, through the conference host University of Évora, has enabled me to represent the ITD Alliance on the ITD27 Conference organising team, develop News Bulletin contributions, and supervise related website updates in cooperation with a volunteer.

Future priorities

- Almost all ITD Alliance activities, especially those of the Working Groups and Regional Networks, would be strengthened by administrative support that goes beyond what I can currently offer. Additional funding is required for my support to increase.

Leadership Board

Includes meetings and communication with Leadership Board and Executive Committee, monthly agenda and minutes preparation and distribution (with President), activities updates

I prepared and distributed monthly Leadership Board agendas and minutes, in coordination with the President. For some agenda items, this involved gathering information, conducting analyses, preparing relevant attachments, and archiving materials in the Leadership Board Archive. I also updated “Procedures associated with the bylaws” as changes were approved by the Leadership Board.

I regularly communicated and met with Executive Committee members on issues requiring attention between Leadership Board meetings, including the approval of new institutional members and policy and procedure decisions related to unique membership or financial situations.

Membership

Includes member communication, invoicing and payment processing, records management, troubleshooting member account or payment challenges

We welcomed 10 new institutional members to the ITD Alliance community this past year. We also welcomed 236 new individual members from all seven major regions of the world, 70 of whom are associated with new institutional members.

Our institutional membership and affiliated networks grew from 41 institutions to 50 (22% increase, Fig. 1). Our individual membership, including individuals associated with institutions, grew from 477 to 606 (27% increase, Fig. 2). Growth includes new members minus non-renewals.

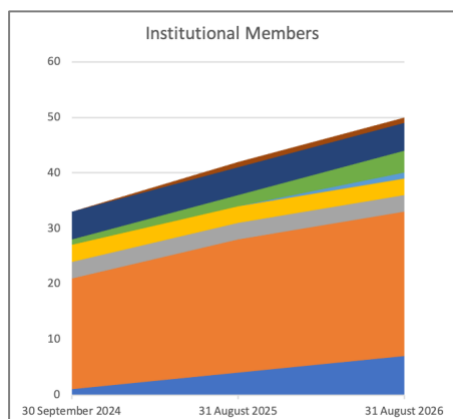


Figure 2. Institutional Members & Affiliated Networks Trends

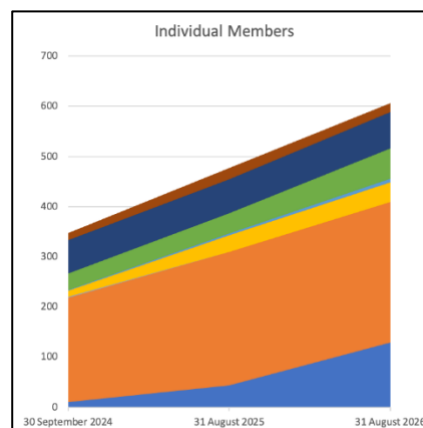


Figure 3. Individual Members Trends

Legend for both figures:



Table 1 shows detail of ITD Alliance's current membership by region, including renewing members whose fee payments are pending.

Table 1. ITD Alliance Membership, 31 August 2026

Member Type Status	Total	Asia	Europe	Global	Latin America & Caribbean	Middle East & North Africa	North America	Oceania	Sub- Saharan Africa
Institutional Members & Affiliated Networks, 31 August 2026									
Institutional Members	46	7	25	1	3	1	4	4	1
Lifetime	1	0	1	0	0	0	0	0	0
Paid	42	7	22	0	3	1	4	4	1
Renewal Pending	3	0	2	1	0	0	0	0	0
Affiliated Networks	4	0	1	2	0	0	0	1	0
TOTAL INSTITUTIONS	50	7	26	3	3	1	4	5	1
Individual Members, 31 August 2026									
Individuals	164	8	88	0	9	1	27	20	11
Paid	132	3	78	0	8	0	21	16	6
Fee Waiver	13	3	5	0	1	0	0	0	4
Renewal Pending	19	2	5	0	0	1	6	4	1
Individuals nominated by institutions *	442	121	192	0	31	6	33	53	6
Included with institutional membership (Paid)	420	121	171	0	30	6	33	53	6
Renewal Pending	22	0	21	0	1	0	0	0	0
TOTAL INDIVIDUALS	606	129	280	0	40	7	60	73	17

* Institutional Members receive a select number of complimentary individual memberships based on their size.

Personal member connections

Beyond my regular communications with all members in joining and renewing, and frequent contact with members of the Leadership Board, Working Groups and Regional Networks, I engaged with at least a third of our members in more personal ways. I connected them with resources, Working Groups, Regional Networks, and other individual members based on shared interests. I liaised with them about News Bulletin announcements of their publications, events, or other news. And I solved problems and

answered questions on topics ranging from member benefits to project ideas. Getting to know and support members personally is the best part of my job!

Membership management challenges

The basic activities to manage members involves my work in five software applications or tools: Excel for comprehensive member records, PayPal or our PostFinance bank account for invoicing and payment records, MailChimp for communication, and two databases in WordPress for website member lists and user accounts. These applications all have selected elements of member data, but are not integrated. New or updated data must be imported, exported or entered for each application, and the data must be reconciled periodically for accuracy. These activities have become increasingly cumbersome and time-consuming – reducing the support I could provide to other ITD Alliance activities.

Future improvements

An integrated, professional membership or contact management system is needed within the next two years (see "Membership management challenges" above). ITD Alliance membership now is over 600 individuals and 50 institutions. We need to find the resources to transition to a professional, integrated membership management system soon – ideally where members can manage their own data updates and membership fees payments. In addition to the annual cost of an integrated membership management system, time is required to research and implement it.

News Bulletin

Includes receiving and responding to submissions, creating and editing content (in coordination with President), formatting, mailing list management

Thanks to suggestions from member Jack Tsao, I undertook a major redesign of the [News Bulletin](#) format to make it more readable and visually appealing. We also began featuring new and renewing members in every issue. The new design was launched in April 2026 and has received positive reviews.

We also launched the *Latin American Insights* feature, edited by Leadership Board member Ana Gretel Echazú Böschmeier, to highlight news related to ITD in Latin America and the Caribbean with translations in Spanish and Brazilian Portuguese. It has appeared in 4 issues of the [News Bulletin](#) and accelerated the formation of the new Latin America and the Caribbean Regional Network.

From September 2025 through August 2026 we published 25 issues with 280 items, including activities of ITD Alliance leadership, Working Groups, Regional Networks and members (including 58 publications by 110 ITD Alliance member authors, member questions for the community, and news on member awards and appointments); announcements and reports on webinars, conferences, and courses; calls for papers, proposals, abstracts, and sessions; consulting and employment opportunities; education and research news; policy and funding news; and new inter- and transdisciplinary resources.

On 31 August 2025, the News Bulletin had 747 subscribers (477 members, 270 non-members) As of 2 September 2026, the News Bulletin now has 1022 subscribers (611 members, 411 non-members) – an increase of 37%!

Engagement statistics: 22,197 news bulletin emails were sent via MailChimp; 54.5% of these e-mails were opened by recipients; in 11.75% of the emails opened, the recipient clicked at least one link.

Future priorities

We would welcome one or two member volunteers to be News Bulletin Co-editor.



Website & Promotion

Includes creating and updating web pages, technical updates and monitoring, training volunteers for website editing, developing and updating promotional materials

Website

In addition to regular updates to the website, new pages for Regional Networks and the Leadership Board video series were added. I supervised (and trained) 3 volunteers who assisted with editing their Working Group, Regional Network, or ITD27 Conference web pages. For most ITD Alliance [Events](#) and the [Leadership Board video series](#) I uploaded recordings to YouTube, updated the website, and occasionally provided simple editing.

The website needs a significant update of all of its content, design, and information architecture (organisation and file structure), but finances do not yet support this work. In FY25-26, I worked with Leadership Board member Seongsook Choi to develop a minor re-organisation of web pages and a more streamlined menu for the website. We expect this update to launch in late 2026.

Promotion and Outreach Materials

I coordinated new translations for the ITD Alliance [Quick Facts](#) document in Japanese (with members Taizo Yokoyama and Yuko Onishi) and in Spanish and Brazilian Portuguese (with Leadership Board member Ana Gretel Echazú Böschemeier). These join the versions previously available in English and Arabic.

To provide members with resources for sharing and promoting the ITD Alliance in presentations and at conferences, I worked with Seongsook Choi to develop updates to a flyer, presentation slides, and an infographic about institutional and individual membership. The flyer and slides were made available to members in the 22 July News Bulletin. The infographic will be available in FY26-27.

Future priorities

- Until finances are available for a major website update, minor updates will continue to be made as time and priority allow.
- We would welcome one or two member volunteers to be Website Co-editor.
- We would welcome one or two member volunteers to be Graphic Designer and Outreach Coordinator.

Conclusion

I am deeply grateful to President Gabriele Bammer for her tireless and extensive volunteer work and leadership to advance the ITD Alliance. She has contributed the equivalent of at least a 50% time position to advance all our activities and collaborations and ensure the ITD Alliance operates on solid administrative foundation. I'm especially grateful for her willingness to work with me in early and late hours of the day, given the time difference between the USA and Australia! I also give special thanks to Treasurer Theres Paulsen, who has contributed significant time, expertise, and good humour working with me on financial and administrative responsibilities, ITD27 Conference planning, and ensuring our compliance with all laws and regulations.

It has been a pleasure to work with so many members on diverse projects! See the Volunteers list in the [Appendix](#) for the full list of volunteer engagement. The explosion of activities and relationships this year demonstrated to me how much we can do when we work together. I look forward to launching projects currently in development and engaging with more members on the activities that inspire them in promoting the ITD Alliance and collaborative work on complex problems globally.



C8. Leadership Board report

The Leadership Board met each month, with two meetings called each month allowing everyone to attend at a reasonably convenient time of day. The meetings times were different in alternate months, providing an opportunity for every Leadership Board member to meet with every other Leadership Board member in each two-month period. This meant that the President was not available to chair one-in-four meetings, with Leadership Board members Basirat Oyalowo, Alexandra Lux, Seongsook Choi (twice), Seema Purushothaman and Ana Gretel Echazú Böschemeier (part meeting) undertaking that role, ably supported by the Executive Secretary. An overview of meeting attendance is provided below.

An overview of Leadership Board activities is provided here, followed by accounts by most members about their contributions, which are greatly valued.

The first meetings of the Leadership Board focused on priorities for the year, with 12 members and the Executive Secretary presenting what was most important to them. These were consolidated into the following areas, with priorities for 2026 and the subsequent 5 years:

- Priority #1: Membership, Finances and Visibility, including—in 2026—supporting the ITD27 conference, on-going recruitment of members, establishing new regional networks, ad hoc improvements to the website and encouraging Leadership Board members to promote the ITD Alliance on social media.
- Priority #2 Recognising, accommodating and connecting plurality in theory, methodology and organisations, especially—in 2026—continuing an activity started by the previous Leadership Board, where individual Leadership Board members record videos highlighting an aspect of plurality.
- Priority #3 Working Groups Support and Increased Working Group Activities, especially—in 2026—continuing to support the formation of new working groups.
- Priority #4: Using our influence, especially—in 2026—responding, if possible, if opportunities become available.

Substantial sections of five meetings were devoted to 4 presentations for the “Recognising, accommodating and connecting plurality in theory, methodology and organisations” topic and one conference presentation trial run (the last being by M^a Helena Guimarães). Leadership Board members provided feedback on all talks, before they were recorded for the [Videos recognising and valuing conceptual and linguistic pluralism](#) page on the website. To date, two videos have been recorded:

- Encounter of Knowledges by Ana Gretel Echazú Böschemeier
- Transdisciplinary Research for Transformative Change by Lakshmi Charli-Joseph

Yet to be recorded are:

- Problem Orientation as a Constitutive Feature of Transdisciplinary Research (working title) by Alexandra Lux
- TD and sustainability (working title) by Seema Purushothaman

Led by the President, the Leadership Board:

- Set priorities for the year (see above)
- Elected (unopposed) Umar Ibrahim as the Leadership Board representative on the Executive Committee
- Reviewed and revised the ITD Alliance Operational Guidelines for the Leadership Board and Executive Secretary
- Approved a clarification to the bylaws
- Approved the documentation of 12 procedures associated with the bylaws



- Rewrote a document outlining the [Benefits and Opportunities of ITD Alliance membership](#)
- Commented on a document providing [Guidelines for Regional Networks](#)
- Noted the formation of regional networks in Asia and in Latin America and the Caribbean, as well as updates on the Oceania Regional Network and discussions about an Africa Regional Network
- Approved an offer by Hong Kong Baptist University to provide administrative support for the Asia Regional Network for the first 2 years
- Approved an offer from Hong Kong Baptist University to launch the Asia Regional Network at the Pacific Asia Summit on Transdisciplinary Education 2026 (PASTE 2026; November 26-27)
- Suggested speakers for the Pacific Asia Summit on Transdisciplinary Education 2026 (PASTE 2026; November 26-27)
- Noted the President's reports on progress with the ITD Alliance co-organising the Pacific Asia Summit on Transdisciplinary Education 2026 (PASTE 2026; November 26-27) and the 5th Latin American Congress on Interdisciplinary Research and Higher Education in Santiago, Chile (September 1-4)
- Approved a proposal for the ITD Alliance to become an Integration and Implementation Insights (i2Insights) toolkit "partner," especially to publish blog posts on the videos recognising and valuing conceptual and linguistic pluralism. (One has been published to date: <https://i2insights.org/2026/02/12/linguistic-and-conceptual-pluralism/>.)
- Ratified the development of co-badged webinars with INSciTS (International Network for the Science of Team Science) proposed by Steve Fiore, a member of the President's Committee on the Global Advancement of Inter- and Transdisciplinarity
- Discussed the ITD Alliance colour palette and potential uses for the Regional Networks
- Discussed how Leadership Board members could use their social media accounts, especially on LinkedIn, to regularly post on ITD Alliance activities.
- Discussed documents and processes for the call for candidates for election to the Leadership Board and for the General Assembly. Approved the General Assembly dates.

Led by the Executive Secretary and Treasurer, the Leadership Board:

- Noted the three-monthly financial reports
- Approved a more comprehensive Data Privacy Policy and a Data Sharing Agreement template to ensure the security of ITD Alliance member and subscriber personal data.

Led by the Executive Secretary, the Leadership Board:

- Noted the three-monthly membership reports
- Approved 12 fee waivers and 2 fee reductions for individual members
- Approved one application by an institutional member
- Noted the approval by the Executive Committee of 7 institutional members
- Noted the new format for the News Bulletin
- Ratified a Latin American Insights section of the News Bulletin
- Noted and provided feedback on a range of issues associated with the ITD27 conference (eg keynote speakers and panelists, call for contributions)
- Noted the mid-year working group reports
- Noted the availability on the website of the *ITD PhD Supervision Guide*, a product of the Early Career Researchers Working Group
- Noted the availability on the ITD Alliance website of a Spanish version of *Designing Inspiring Workshops and Courses in Transdisciplinarity: A Guide*, a publication of the TD Training Collaboratory.

Led by Ana Gretel Echazú Böschmeier and Seongsok Choi, the Leadership Board:



- Approved the documentation of procedures relevant to the use of Artificial Intelligence (AI), which have been included in the procedures associated with the bylaws.

Led by Ana Gretel Echazú Böschmeier, the Leadership Board:

- Noted the results of an outreach exercise to Latin American members and contacts supporting a Latin American Insights section of the News Bulletin.

Discussion at the Leadership Board meetings in July focused on what Leadership Board members liked most and least about being on the Leadership Board, with a summary of the discussion provided below.

What Leadership Board members liked most:

- Intellectual and strategic discussions and interactions (multiple people mentioned this, including appreciation that there have been more substantive conversations in this recent year)
- How well-organised and well-structured the meetings are, enabling the Board to work through a lot of topics (multiple people mentioned this)
- The leadership style and synchrony between the President and Executive Secretary
- Opportunity to strengthen dialogue around inclusivity
- Diversity of the Board and feeling comfortable with all the members
- Opportunity to organise a regional network and think about our own regions.

What Leadership Board members liked least:

- Challenge of getting through the agenda papers before the meetings to be prepared, although it was acknowledged that it was better to send papers in advance to enable more discussion at meetings
- Not being able to have everyone in one meeting, but acknowledged that it isn't feasible
- Difficulty in discussing issues that are not included in the scheduled agenda, or in a more reflexive-plural way
- Member absences, as their input is missed, with the suggestion that they could contribute notes to include during meeting.

Not included in the discussion above was disparity in internet access, with poor internet access particularly affecting one member's ability to participate fully. No successful solution was found and this requires further attention.

Leadership Board members and meeting attendance

Member	Country affiliation	Elected	Notes
Gabriele Bammer	Australia	2023, 2025	President, 2019 founding member
Theres Paulsen	Switzerland	2021, 2023	Treasurer, 2019 founding member, Institutional ex-officio from 2025, to be reviewed in October 2027
Diaa Ahmedien	Egypt	2024	
Kareem Buyana	Uganda	2025	
Lakshmi Charli-Joseph	Mexico	2025	
Seongsook Choi	UK / South Korea	2025	
Ana Gretel Echazú Böschmeier	Brazil	2025	
M ^a Helena Guimarães	Portugal	2022	



Rashad Hegazy	Egypt	2024	
Umar Ibrahim	Nigeria	2024	Leadership Board representative on the Executive Committee
Ria Lambino	Japan	2022	
Alexandra Lux	Germany	2021, 2023, 2025	
Basirat Oyalowo	Nigeria / UK	2021, 2023, 2025	
Jason Prior	Australia	2022, 2024	
Seema Purushothaman	India	2024	

Name	Nov 25	Dec 25	Jan 26	Feb 26	Mar 26	Apr 26	May 26	Jun 26	July 26	Aug 26
Gabriele Bammer										
Diaa Ahmedien										
Kareem Buyana										
Lakshmi Charli-Joseph										
Seongsook Choi										
Ana Gretel Echazú Böschmeier										
Helena Guimarães										
Rashad Hegazy - resigned Feb										
Umar Ibrahim										
Ria Lambino										
Alexandra Lux										
Basirat Oyalowo										
Theres Paulsen										
Jason Prior - resigned May										
Seema Purushothaman										

	Attended
	Attended part of meeting (and usually absentee vote on items missed)
	Absentee vote

Individual member reports

September 2025 - August 2026

Gabriele Bammer

See President's Report (section C6)

Kareem Buyana

- Participated in onboarding of new members from African institutions.
- Increased the visibility of scientific work on and from Africa via member publications.
- Participated in strategic promotion of the ITD Alliance via social media and direct outreach to potential members.
- Brokered the institutional membership of the UCL Centre for Transdisciplinary Research (University College London, UK).
- Was involved in meetings to look at forming an Africa Regional Network.
- Prepared and submitted an abstract for presentation at the PASTE conference.



Lakshmi Charli-Joseph

Over the past year, my main contribution to the ITD Alliance has been to the creation of the Latin American and Caribbean Regional Network, from the first conversations about whether such a network was feasible through to co-organising its inaugural meeting (August 2026) with interested ITD Alliance members from the region. Along the way I took part (together with Gabriele, Ana Gretel, and Guadalupe) in planning meetings with colleagues from the region. Alongside this, I focused on member development in my own institutional environment to explain the benefits and responsibilities of institutional membership, which resulted in a new application. I also contributed to activities related to the ITD27 Conference.

The following is a summary of my involvement in diverse tasks:

- Planning of initial steps to foster the development of the ITD Alliance Latin American and Caribbean (LAC) Regional Network, and co-organised its first meeting in August 2026 (with Gabriele, Ana Gretel and Guadalupe).
- Participated throughout the year in meetings that led to the network's formation, including exploratory discussions on a LATAM Working Group, planning meetings and dialogues with two relevant LATAM networks (Nodo ESIT and Enlace) (with Gabriele, Ana Gretel and Guadalupe).
- Promoted institutional membership at UNAM through meetings with the Director of the Institute of Ecology and the Coordinator of the Postgraduate Programme in Sustainability Sciences, resulting in a new institutional membership application.
- Produced a video on Transdisciplinarity for Transformative Change for the Recognising and valuing conceptual and linguistic pluralism series.
- Encouraged colleagues to submit to the ITD27 Conference, contributed to developing 3-4 abstracts submitted, and served as an abstract reviewer.
- Co-designed a Spanish-language virtual workshop series presenting the translated Designing Inspiring Workshops and Courses in Transdisciplinarity Guide (with Patricia Balvanera, Isabel Bueno and Laila Sandroni).

Seongsook Choi

- Co-chairs the Asia Regional Network organising team.
- Moderated the first Asia Regional Network webinar, "Reimagining Higher Education for Complex Societies: Two Examples from Transdisciplinary Teaching in Asia" on 18 June 2026.
- Chaired Leadership Board meeting #1 in April and June 2026.
- Developed website update strategies and draft content with the Executive Secretary.
- Created an infographic highlighting institutional membership details and benefits.
- Created graphic design elements for use in promotional materials.
- Accepted invitation to be a keynote speaker for the Pacific Asia Summit on Transdisciplinary Education (PASTE2026) at Hong Kong Baptist University, in collaboration with the ITD Alliance, and where the official launch of the ITD Alliance Asia Regional Network will occur.

Ana Gretel Echazú Böschmeier

During this reporting period, my activities focused particularly on strengthening the presence of Latin America and the Caribbean within the ITD Alliance, expanding multilingual communication, supporting the establishment of the LAC Regional Network, and contributing to the Alliance's broader institutional and intellectual agenda. In parallel, my work with national and international partners has involved transdisciplinary research, participatory methodologies, climate justice, traditional communities, citizen science, and epistemic diversity, creating several points of connection with the Alliance's mission.

1. Work undertaken on behalf of the ITD Alliance

- Contributed to the development of a stronger Latin American and Caribbean presence within the ITD Alliance, initially discussing with Gabriele Bammer,



Lakshmi Charli-Joseph and other colleagues the possibility of establishing a regional group and subsequently participating in the process that led to the formation of the LAC Regional Network.

- Co-developed the proposal for Latin American Insights, creating a regular space for Latin American perspectives within the ITD Alliance News Bulletin, and worked with the Executive Secretary on the development of Spanish- and Brazilian Portuguese-language content.
- Participated in regional networking meetings involving ENLACE and NODO ESIT, as well as meetings with colleagues involved in developing the LAC Regional Network. Discussions included regional outreach, possible collaborative activities, the co-production of a regional glossary, and strategies for strengthening ITD connections in Latin America.
- Translated and adapted key ITD Alliance institutional materials into Spanish and Brazilian Portuguese, including the *Quick Facts* and *Membership: Benefits & Opportunities* materials, helping establish a multilingual infrastructure for regional participation.
- Conducted multilingual outreach to ITD Alliance members and other potential participants in Latin America and the Caribbean, using Portuguese or Spanish according to the audience. Prepared an infographic and report systematising responses to this outreach and shared relevant contacts internally under the Alliance's data-sharing procedures.
- Prepared and presented to the Leadership Board the draft document "9 Steps for setting up a LATAM & Caribbean Network", contributing to the transition from exploratory regional discussions toward a more formal organisational structure.
- Contributed to the formation of the ITD LAC Organising/Steering Committee, including preparation and circulation of invitations to potential members. Helped define the geographical scope of the regional network, explicitly including the Caribbean, and contributed to defining its language criteria.
- Produced Spanish- and Brazilian Portuguese-language infographics explaining the characteristics of an ITD regional network and additional materials for Sentipensares, the initiative inviting essays and reflections on inter- and transdisciplinarity in Latin America and the Caribbean.
- Co-organised the first meeting of the LAC Regional Network in August 2026, prepared materials for the Newsletter and Sentipensares initiative, and participated in exchanges with NODO participants.
- Developed a video presenting the Brazilian Encontro de Saberes approach as part of the ITD Alliance initiative on conceptual and linguistic pluralism. An initial version was presented orally and in writing to the Leadership Board, revised following feedback, and subsequently prepared for dissemination as part of the Alliance video series on different ITD approaches.
- Contributed to ITD27, including proposing keynote speakers, participating as a Strategic Board member, proposing an activity for the conference, and reviewing abstracts submitted to the 2027 conference.
- Contributed to the revision/development of the ITD Alliance guidelines on the use of Artificial Intelligence, supporting the development of institutional guidance concerning responsible AI use.



- Conducted additional institutional outreach, including contacting INASP regarding possible engagement with the Alliance and exploring links with ENLACE and other Latin American networks and institutions.

2. Other work relevant to inter- and transdisciplinarity and to the ITD Alliance

- Coordinated a communication initiative on the narratives of climate-displaced populations, supported by the UNESCO Youth for Peace Programme and based on citizen science and participatory research.
- Served as lead writer within a transdisciplinary team preparing the Report of the International Commission on Traditional Communities, Afro-descendant Peoples, and Family Farming for the UNFCCC. The report was delivered by the Commission President, Brazilian Minister of Racial Equality Anielle Franco, to the COP30 Presidency.
- Participated as a contributing expert in the Oxfam report *Climate Crossroads: A Portrait of Brazilian Inequalities, 2025*, connecting questions of climate change, inequalities and social justice.
- Included the ITD Alliance as an example of inter- and transdisciplinary practice in a document prepared in connection with COP30, helping give the Alliance visibility within broader debates on climate, knowledge and collaborative action.

Overall, the period represented a progression from regional outreach and multilingual communication toward the first steps of the Latin America and Caribbean Regional Network. At the same time, my activities outside the Alliance continued to connect transdisciplinarity with participatory research, climate justice, traditional and community knowledge, public health and epistemic diversity.

M^a Helena Guimarães

Over the past year, I have contributed to the ITD Alliance in several ways. In particular, I have:

- lead the organization the ITD conference, including, for the first time, a training activity prior to the conference;
- been in contact with CETRAD to encourage them to maintain their membership in the Alliance, helped clarify the payment process, and invited them to lead a regional networking initiative, potentially focused on the Mediterranean or the Iberian Peninsula;
- encouraged CETRAD to apply for the Leadership Board;
- given a presentation on ITD institutionalization;
- represented the ITD Alliance at IEI2026; and
- discussed with Pablo and Ana Corbacho the possibility of having members of the Latin American Network participate in the ITD conference.

Umar Ibrahim

- Participated regularly in monthly meetings of the ITD Alliance Leadership Board, contributing to discussions on organizational priorities, governance, and strategic initiatives.
- Participated in Executive Committee meetings, providing input into organizational decision-making and implementation of agreed activities.
- Served as an abstract reviewer for the forthcoming ITD Alliance Conference, contributing to the academic quality assurance and selection process.
- Participated in African-focused strategic meetings aimed at advancing discussions and preparations for the establishment of a regional ITD Alliance structure in Africa.

Ria Lambino

Over the past year, I actively promoted the ITD Alliance at various events and engagements and more notably at the Sustainability Research Innovation Africa Regional



Congress in Cape Town. I am an active member of the Asia Regional Network Organizing Committee, engaging in regional network convenings and webinars, and contributing to discussions around the Pacific Asia Summit on Transdisciplinary Education. I am also supporting the information exchange of TD capacity building initiatives through a survey across the Asia region. I have consistently attended Leadership Board meetings and participated in key decision-making processes concerning the Alliance's long-term sustainability, including planning and operational strategy. I have engaged the Integration Experts and Expertise Working Group to arrange a presentation for a TD Training of Trainers program I am leading. I facilitated discussions regarding potential Leadership Board nominations, encouraged individual membership sign-ups, and managed routine reporting and updates within the Research Institute for Humanity and Nature, my host organization.

Alexandra Lux

My Board work this year has been driven by the intention to enable well-informed decisions for the development of the ITD Alliance through sustained exchange, both with members and with working groups. In parallel, I have kept building a bridge to the German-speaking transdisciplinary community via the GTPF – German Society for Transdisciplinary and Participatory Research, sharing my insights on its developments and pursuing closer exchange, an effort that has not yet fully succeeded but remains on the agenda given the clear resonance between GTPF's and ITD Alliance's working groups and the overarching goals. I contributed to a recent GTPF effort, a German-language position paper on the qualities of transdisciplinary research and how to assess them in the science system, which I hope can reach the ITD Alliance internationally, ideally through the 2027 conference. Alongside this, there is a video contribution for the ITD Alliance's valuing pluralism project underway where I focus on problem orientation in transdisciplinary research.

Basirat Oyalowo

- I have supported the development of an African regional network, attending deliberative meetings and encouraging connection with ARUA. This is an ongoing activity.
- I attended leadership board meetings and contributed to discussions and decision-making.
- I reviewed abstracts for the 2027 ITD Alliance conference as a member of the Scientific Panel.
- I engaged in an individual and institutional membership drive, and I have started discussions with Thousand Hills Research and Action Collective (TRAC Africa) about joining ITD Alliance. This is an ongoing activity.

Theres Paulsen

As Treasurer, I have continued to oversee the ITD Alliance's financial matters and to support the Executive Secretary in financial and administrative decisions, particularly in view of our still limited financial resources. Although the ITD Alliance is not liable for taxes, I submit a tax return in the Canton of Bern, Switzerland.

An important achievement this year was the agreement with the Swiss Academy of Sciences (SCNAT), which hosts td-net on behalf of the Swiss Academies of Arts and Sciences. SCNAT greatly appreciates the ITD Alliance's recognition of its longstanding commitment, particularly its financial and institutional support, through a lifetime membership. In return, SCNAT has committed to continuing its active support of the still young Alliance in the coming years and, through a Memorandum of Understanding, to participating ex officio in the Leadership Board. Together with the President of the ITD Alliance, I was pleased to bring these negotiations to a successful conclusion on behalf of the ITD Alliance.

I have also fulfilled this commitment through active participation in both Leadership Board meetings and the Executive Committee. In these roles, I have contributed to the Alliance's ongoing discussions and decision-making processes while ensuring a regular



exchange of information between the Alliance and the td-net community, including the dissemination of ITD Alliance news through td-net's communication and social media channels.

A further major focus has been my contribution, together with the team at the University of Évora and the Executive Secretary, to the Organising Committee of the International Inter- and Transdisciplinarity Conference (ITD27). In this context, I have helped to ensure that the td-net Advisory Board and wider community are well represented in the conference's Strategic Board and contribute their expertise to the review of submitted contributions. I'm already looking forward to shaping the programme together and to the conference taking place in early summer 2027.

Jason Prior

Prior to stepping down from the Leadership Board, I supported the Global Alliance for Inter- and Transdisciplinarity (ITD Alliance) through participating in Leadership Board meetings and contributing to discussions regarding the Alliance's strategic priorities, sustainability, and future development. Furthermore, I support the growth of the Alliance by contributing to engagement efforts associated with the Oceania Regional Network and supporting connections between researchers and institutions interested in inter- and transdisciplinary approaches. It has been a privilege to serve on the ITD Alliance Leadership Board. I am grateful for the opportunity to work alongside such a dedicated group of colleagues committed to advancing inter- and transdisciplinary research globally. I would like to thank the Alliance for this opportunity to contribute to its important work and wish the organisation every success in the years ahead.

Seema Purushothaman

My activities included those that are specifically concerned with the Alliance and those that fall in the subject domain of ITD. Alliance related activities included regularly attending the board meetings and doing the homework required for each meeting; organising online seminars, facilitating institutional membership in the Alliance, actively partaking in the Asia regional coordination of the Alliance, chairing the LB meeting when needed, presenting a selected ITD topic for discussion among the LB members towards making a video for the ITD website, and reviewing abstracts for the ITD27 conference.

Domain specific activities included teaching ITD approaches in trainings for professionals as well as course work for university students; providing inputs to work being done and presented by other LB members, and holding ITD sessions in conferences organised and attended. ITD approaches were unpacked in talks and grass roots project implementation of ecological restoration, in implementing development action among the indigenous people as also writing on ITD approaches for the global south.

Other responsibilities that extend and connect ITD and the Alliance include active participation in the Center for Transdisciplinary Research of a university in India, Advisory board of a quasi-governmental NGO working on rural livelihoods and in the grant making committee of the Government of India for transformative action on the ground.

Comments

There are no reports from Diaa Ahmadian who did not attend any meetings in 2025-26 or Rashad Hegazy who resigned from the committee in February.



D. Additional reports for information

D9. ITD27 Conference report

D10. Regional Network reports

D11. Working Group reports

D12. Updated procedures related to the bylaws



D9. ITD27 Conference report

The next [International Inter- and Transdisciplinarity \(ITD\) Conference, ITD27](#), will be hosted by the University of Évora in Évora, Portugal from 31 May through 4 June 2027.

The ITD27 Conference is organised by the Global Alliance for Inter- and Transdisciplinarity (ITD Alliance), the Network for Transdisciplinary Research (td-net) at the Swiss Academies of Arts and Sciences, and the University of Évora, Portugal, more specifically by the Mediterranean Institute for Agriculture, Environment and Development (MED) and CHANGE – Global Change and Sustainability Institute, at the University of Évora.

The conference is titled “*Bridging Knowledge and Networks: Inter- and Transdisciplinarity for Transformative Change.*” In alignment with the ITD Alliance, two major themes for the ITD27 Conference will be explored:

- The role of inter- and transdisciplinarity in transformative change
- Networking towards transformative change.

Transformative change inherently requires a systems perspective, addressing transitions not only within academia but also across funding institutions, policymaking, and other societal sectors. This thematic focus allows us to build on key highlights from the previous ITD Conference, particularly:

- Engagement with funding agencies on how to support and evaluate inter- and transdisciplinary projects
- The role of integration experts and expertise and career opportunities
- Education and training in inter- and transdisciplinarity, strengthening institutional capacity.

The goal is to co-create a space that deepens dialogue and connections across individuals, institutions, and global networks—advancing transformative change through collaboration.

The conference will also include a training course open to undergraduate, master’s, or PhD students, or early-career researchers (up to three years after PhD completion) from any scientific or artistic field. Detailed information will be announced soon.

74 individuals serve on the [ITD27 Conference Strategic Board](#). Members of the board connect ITD27 to their networks, institutions and communities, and assure the quality of contributions by participating in the peer-review process for abstract submissions.

The [Call for Contributions](#) opened in mid-April 2026 and closed on 30 June 2026. Over 400 submissions were received, an 11% increase from the ITD24 Conference. Accepted submissions will be notified in September 2026. A tentative program is expected to be announced in January 2027.

An outstanding and diverse groups of keynote speakers and panellists from around the globe will be addressing key topical questions at the conference. See biographies and conference questions on the [Keynote Speakers and Panellists](#) web page. Additional panellists will be announced in the weeks ahead.

Early bird registration is expected to open in October 2026. The website contains information on [conference fees](#), [travel and accommodation](#), and [exploring Évora](#), the 2026 European Capital of Culture, to help you plan your visit.



ITD Alliance

Global Alliance for
Inter- and Transdisciplinarity

Updates regarding the ITD27 Conference are announced in the ITD Alliance News Bulletin and will be available immediately on the ITD27 Conference website: <https://itd-alliance.org/itd-conference/itd27/>.

For questions about the conference, please contact the organising team at: itd27@uevora.pt.



D10. Regional Network reports

Asia Regional Network (formed 2026)

Glos Ho, Seongsook Choi, Gabriele Bammer (Co-chairs)

The Asia Regional Network organising committee held its first meetings in March and April and is ably supported by a secretariat provided by Hong Kong Baptist University.

A successful inaugural webinar in June featured Dr Glos Ho (Hong Kong Baptist University) and Dr. Yasuhisa Kondo (Research Institute for Humanity and Nature, Japan) on the topic "Reimagining Higher Education for Complex Societies: Two Examples from Transdisciplinary Teaching in Asia." A recording and further details about the regional network are available on our webpage at <https://itd-alliance.org/itd-alliance-regional-networks/asia-regional-network/>.

The organising committee reviewed and supported a survey to be sent to all network members, as well as others in the region, which is designed to map and understand the current landscape of transdisciplinarity capacity building across South Asia, Southeast Asia, East Asia, and the Pacific region. A dedicated section of this survey captures specific data intended to foster exchange and collaboration across the ITD Alliance Asia Regional Network. The survey is conducted by the Research Institute for Humanity and Nature (RIHN), an institutional member of the ITD Alliance.

A formal launch of the Asia Regional Network will take place at the PASTE Summit (Pacific Asia Summit on Transdisciplinary Education; <https://transdisciplinary.hkbu.edu.hk/paste2026/>) in November, providing an opportunity to introduce the Network more widely and further develop connections across the region. Twenty-one volunteer student ambassadors from Hong Kong Baptist University have been recruited to help promote the Asia Regional Network and the ITD Alliance at the Summit.

The contact e-mail for the Asia Regional Network is: asiaregionalnetwork@itd-alliance.org.

Latin America and the Caribbean Regional Network (formed 2026)

Ana Gretel Echazú Böschmeier, Lakshmi Charli Joseph, and Guadalupe Peres-Cajías (Interim Co-chairs)

The three of us, along with the ITD Alliance President, had several discussions about the development of a regional network and the activities it could undertake. Work towards a Latin America and the Caribbean (LAC) Regional Network began with exploratory discussions in late 2025 and gathered pace from February 2026 through a series of meetings. From the outset, the approach was to build on what already exists in the region rather than duplicate it, so we opened dialogue with two established regional networks: Enlace (<https://enlaceiei.org/>), including preparations around the Enlace Congress 2026, and Nodo ESIT (Nodo de Estudios sobre Interdisciplina y Transdisciplina), with whom several joint meetings were held between March and August.

Developed by Ana Gretel, a draft roadmap, "9 Steps for setting up a LATAM & Caribbean Network", was presented to the Leadership Board in May and provided the basis for the following stages: defining the network's regional scope so that it explicitly includes the Caribbean, agreeing its language criteria (Spanish and Portuguese), signing a data sharing agreement to allow outreach to regional contacts, and issuing a first invitation to



ITD Alliance members of the region. That outreach was documented in a report and infographic, and led to organizing a first meeting in August with LAC ITD Alliance members that expressed an interest in becoming part of the LAC Regional Network Organizing Committee.

Operational processes are now being established. Also led by Ana Gretel, two activities are already underway: encouraging reporting of regional events and opportunities in the ITD Alliance News Bulletin, and developing *Sentipensares*, a space for short, blog-style essays on inter- and transdisciplinarity in Latin America.

As members of the Leadership Board, Ana Gretel and Lakshmi each contributed a video on regional approaches to the “Recognizing and valuing conceptual and linguistic pluralism” series (<https://itd-alliance.org/videos-pluralism/>).

We can be contacted on LatinAmericaNetwork@itd-alliance.org.

Oceania Regional Network (formed 2024)

Giedre Kligyte and Gabriele Bammer (Co-chairs)

The Oceania Regional Network was formed in 2024 with a small, but greatly valued, amount of funding for administrative support from NITRO-Oceania (Network of Leaders of Interdisciplinary and Transdisciplinary Research Organisations in the Oceania region). The network focuses on curating and delivering webinars connecting ITD scholars and practitioners across disciplines, institutions, cultures, and experiences, with the aim of building a vibrant and supportive regional community.

The following webinars have been held so far in 2026:

- “Lessons learnt for leading transdisciplinary centres and programs”, *A dialogue between Peat Leith (CSIRO, Australia) and Lorrae van Kerkhoff (Australian National University)*.
- “Talanoa and Community Engagement Partnerships: Indigeneity and Science Lessons from the Pacific”, *A dialogue between Indigenous iTaukei (Fijian) practitioner, Adi Vasulevu Merewalesi Levu, and a Brazilian scientist based in Australia, Leo Dutra (CSIRO)*.
- “Complex identities: Navigating transdisciplinary research as PhDs and ECRs” *featuring Lucy Allen-Kelley (University of Technology Sydney, Australia), Salvador Cantellano (Griffith University, Australia), Jess Cheok (CSIRO, Australia), Payal Maharaj (University of Queensland, Australia and Fiji), Andrew Sullivan (University of Tasmania, Australia) and Mikaela Young (University of the Sunshine Coast, Australia) who engaged in a discussion moderated by Iain Gordon (Australian National University) and Linda Wilson (University of Western Australia)*.

Recordings and further details about the regional network are available on our webpage at <https://itd-alliance.org/oceania-regional-network/>.

We can be contacted at OceaniaRegionalNetwork@itd-alliance.org.

D11. Working Group reports

Early Career Researchers (formed 2022)

Erika Angarita, Anna Hajdu, Yanyan Huang, BinBin J. Pearce

The [Early Career Researchers Working Group](#) continued to expand and consolidate its activities. Three new members joined in August 2026, while the monthly Virtual Coffee meetings attracted a core of regularly engaged participants. The sessions are led by Dr Anna Hajdu (University of Groningen) and coordinated with Dr Yanyan Huang (Fudan University), Erika Angarita (Thünen Institute) and Dr BinBin Pearce (TU Delft).

Alongside the leadership transition, members collaboratively redesigned the group's agenda and working approaches. Discussions increasingly centred on "Inter- and Transdisciplinarity in Times of Crisis," exploring how interconnected societal, ecological, political, and institutional challenges shape research practices, academic careers, collaboration, and the role of inter- and transdisciplinary research. Education and research policy also emerged as areas for future activity.

The co-created Supervision Guide remained an important focus. Several members expressed interest in piloting it during their doctoral studies, while feedback on its relevance, usability, and possible applications continues to be collected to inform future revisions.

The group also developed four proposals for the ITD Conference 2027 in Portugal: a pre-conference session, networking event, open-format session, and plenary session. These proposals connect the group's work to wider ITD Alliance discussions and strengthen ECR visibility and participation.

The newsletter, coordinated by Dr Yanyan Huang, continues to share members' achievements, publications, and employment, research, and funding opportunities. Members are also contributing to a chapter for the forthcoming *Handbook on Transdisciplinary Sustainability Research: Co-Creating New Narratives* (Hajdu, Peres-Cajías, Huang, Mehan, Pearce).
in collaboration with professors from the University of Kassel and Texas Tech University.

Looking ahead, the group will consolidate its agenda and leadership, advance its thematic activities and ongoing outputs, and prepare an ambitious post-conference networking and visioning meeting for ITD Alliance groups to strengthen exchange, collaboration, collective reflection, and ECR inclusion across the Alliance and identify shared priorities for future action.

ChatGPT 5.6 Sol Light version was used for structuring the report.

Integration Experts and Expertise (formed 2022)

The Integration Experts and Expertise Working Group operated in FY25-26 as three independent projects.

Recognising the Contributions of Integration Experts and Expertise (Value Project)

Helena Grönqvist, Claes-Fredrik Helgesson, Giedre Kligyte, Ekaterina Kutafina

This project is a part of the Integration Experts and Expertise working group, collegially referred to as the "[Value Project](#)" has continued with online workshops. Its central focus is developing ways to assess and articulate the contributions of integration expertise in

inter- and transdisciplinary research, education and practice. The project explores both how the value created by integration experts can be meaningfully traced and captured, and how these contributions can be more effectively communicated and recognised in various settings.

The inaugural workshop in October 2025 was followed by a second workshop in January, with 17 participants. A third workshop was held in late April with a smaller group, allowing for more focused discussion. Across the workshop series, activities have centred on identifying current challenges, eliciting and capturing stories of value created by integration experts, as well as identifying ways to better assess, evidence and communicate the contributions of integration experts.

In June we synthesised the work undertaken thus far into a shared a workshop proposal for ITD27. The proposed workshop for ITD27 aims to bring together integrators and other interested participants to explore how the contributions of integration expertise to ITD research, education and practice can be better articulated. These collaborative efforts within an international community of integrators build on a growing and multifaceted set of insights, identifying some “windows of opportunity” for making these contributions more widely recognised.

As we enter the second year of this project, we are aiming to finalise a first version of the roadmap, while also running additional workshops to bring the community together.

The convenors of the Value Project are Giedre Kligyte, University of Technology Sydney; Claes-Fredrik Helgesson and Helena Grönqvist, Uppsala University and Ekaterina Kutafina, University Hospital of Cologne.

Learning, Teaching and Training on Integration (LTTI Project)

Gemma O’Sullivan, Simon Scott

The [LTTI Project](#) was established in December 2025, initially co-led by Gemma O’Sullivan (Utrecht University) and Simon Scott (University of Birmingham). Following Gemma’s decision to step down in September 2026, Simon will lead the project’s next phase.

Two meetings were held during the project’s first year. These brought together an international community of colleagues interested in how integration is understood, taught and learned within interdisciplinary and transdisciplinary contexts. The inaugural meeting introduced the two traditions and explored the relationship between them, while recognising the importance of retaining their distinctive pedagogical contexts and practices.

The second meeting focused particularly on how educators can create supportive environments in which students can practise integration. Discussion addressed the emotional experience of integrative learning, including uncertainty, anxiety and frustration; students’ developing relationships with expertise; the value of structured methodologies and deep listening; and learning through real-world problems and partnerships. Members also shared examples of existing resources and approaches.

These initial conversations have helped identify a number of promising areas for further discussion and collaboration, including frameworks and methods for teaching integration, the role of different forms of knowledge, and the needs of learners both within and beyond formal education.

The LTTI Project will hold monthly meetings during late 2026, beginning in October (meeting times will vary to accommodate global membership). These will provide a regular forum for discussing integration in interdisciplinary and transdisciplinary pedagogical contexts, sharing practices and case studies, and identifying opportunities for collaboration. All members of the ITD Alliance community are warmly invited to participate.



Integration Tools Project

(Co-sponsored by Integration Experts & Expertise and Toolkits & Methods Working Groups)

Monique Arkesteijn, Bethany Laursen

The [Integration Tools Project](#) has worked on preparing two workshops to categorize tools according to their role in the integration process. By “integration-specific” tools, we mean tools that directly support or accomplish an integrative process, rather than tools that prepare for integration or follow integration.

We reviewed several existing toolkits and made an initial selection of potentially integration-specific methods, including *Appreciative Inquiry*, *Strategic Assumption Surfacing and Testing*, *Principled Negotiation*, the *Ethical Matrix* (McDonald, Bammer, & Deane, 2009), Scenario Integration, and the *Preference-based design and decision method* (Arkesteijn, 2019). We also explored using Group Concept Mapping software for the categorization process, but probably will use the online card sorting as straightforward method with a hybrid or open card sorting procedure.

We would like to thank Bethany Laursen for her leadership and contributions in initiating and developing the project during its first phase. Due to other commitments, Bethany is stepping down as co-lead. As progress has been limited over the past year, we propose to strengthen the project leadership and resume the work in October 2026. If you are interested in joining this workgroup please [reach out to us](#).

Organizational Change for Inter- and Transdisciplinarity (formed 2025)

Rebecca Carlson, Claes-Fredrik Helgesson, Jon Kim, Abdou Njikam Njifotié, Annmarie Ryan, Anne Salmi, Iris van der Tuin

The Organizational Change for Inter- and Transdisciplinarity (ITD) Working Group continued to grow and consolidate its activities during its first full year. Established following discussions at the ITD24 Conference, the Working Group provides a practice-oriented forum for advancing organizational approaches that support inter- and transdisciplinary research and collaboration, <https://itd-alliance.org/working-groups/organizational-change-for-itd/>.

Between September 2025 and August 2026, the Working Group organized four interactive online workshops. Following two inaugural workshops in September 2025 (identical content to accommodate different time zones), which attracted nearly 30 registrants, additional workshops were held in December 2025, February 2026, and June 2026. Topics included organizational barriers and enablers for ITD, interdisciplinary workforce development, institutional change processes, and opportunities for collective contributions to ITD27. The December workshop alone engaged 22 participants.

The Working Group community has grown to approximately 73 interested persons and participants representing at least 15 countries across Europe, Africa, North America, Asia, and Australia. Participants include researchers, doctoral and postdoctoral scholars, professors, deans, institute leaders, research managers, administrators, policy-network specialists, and organizational development professionals. This diversity has enabled rich exchanges across institutional and geographical contexts.

A major achievement of the year has been the co-creation of a shared map of organizational change for ITD, developed through workshop discussions and collective reflection. The map captures key challenges, opportunities, and areas for action across different organizational settings, while highlighting the variety of pathways through which ITD can be supported and institutionalized. The emerging insight from this work is that there is no single pathway to institutionalizing ITD; rather, successful organizational change depends on aligning structures, cultures, incentives, leadership, and

communities of practice within specific organizational contexts. Together with the Working Group's workshops' three collaborative streams, the Common Room, Library Project, and Impact Project, this work has created a foundation for future learning, advocacy, and impact.

The Working Group initiated and stimulated the development of several proposals for ITD27. Looking ahead, the WG aims to continue expanding its global community, knowledge resources, and collaborative initiatives to strengthen organizational capacities for inter- and transdisciplinarity worldwide.

Toolkits & Methods (formed 2022)

Mahsa Motlagh, Keisha Taylor, and Christine Hobelsberger

Over the past year, the Toolkits & Methods Working Group continued to provide a space for methodological exchange and collaboration across the ITD Alliance. Much of the coordination work focused on taking stock of ongoing activities, supporting existing project teams, and exploring how the Working Group could build on work already underway and develop its next steps. Through regular collaborative exchanges, the Coordination team ensured continuity in ITD and Working Group efforts, linked relevant activities, and collectively evaluated priorities and opportunities for the Working Group's future.

A major community activity was the webinar "The (re)generative uncertainty of transdisciplinary transformative research processes for sustainability," held on 2 March 2026 with guest speakers Andra Ioana Horcea-Milcu and Angela Moriggi. The webinar explored how transdisciplinary transformative research engages with uncertainty and interconnected dimensions of transformation, with particular attention to methodological choices and toolkits in reflexive, transformation-oriented research. The presentations opened a wider discussion on how methods are selected, combined, and enacted, and how their contribution depends not only on individual tools but also on their role within the wider research process. The recording of the session is available on the Working Group's website: https://itd-alliance.org/working-groups/toolkits_methods/.

The coordination team also continued to support ongoing Working Group projects and strengthen communication across its different strands of activity. On 8 May 2026, the co-coordinators convened a virtual exchange with project leads to share progress and upcoming plans, discuss support needs, and identify connections and complementary interests across activities. The meeting provided a useful space for exchange beyond individual projects and for considering where closer collaboration could add value. The coordination team also supported activities of the Quality & Rigour project, whose substantive progress and results are reported separately by the project team.

An important new direction has been the development of "Inter- and Transdisciplinary Research with and for AI: Implications of AI for Transdisciplinary Toolkitting across the ITD Research Processes." The initiative responds to the growing presence of artificial intelligence in research practice by examining AI both as an emerging addition to the ITD methodological repertoire and as a methodological variable that may influence how tools and methods are selected, configured, combined, enacted, and evaluated across ITD research processes. Work during the reporting period concentrated on developing the concept, refining the research focus and analytical approach, and preparing the initiative for wider engagement with the ITD community.

The co-coordination team also submitted two session proposals for ITD27, bringing the Working Group's activities and emerging methodological questions into the wider conference program. One session titled "Co-shaping the Future of Inter- and Transdisciplinary Methods and Toolkits", which aims to present the Toolkits & Methods Working Group and its subprojects, and to provide an interactive platform for reflecting on current and emerging challenges in ITD methods and toolkits, exchanging



experiences, co-developing future methodological priorities, and strengthening collaboration across the international ITD community. The other session, titled “Inter- and Transdisciplinary Research with and for AI: Shaping an Emerging Research Frontier” provides a platform for researchers, practitioners, and educators to exchange perspectives on the opportunities, challenges, and implications of artificial intelligence for inter- and transdisciplinary research. It aims to foster collective learning, stimulate new collaborations, and identify priorities for future research and methodological development, while launching an international dialogue through the ITD Alliance Toolkits & Methods Working Group’s emerging AI initiative.

By end of the reporting period, Keisha Taylor stepped down from the co-coordination team. We warmly thank Keisha for her contribution, commitment, and collaboration as co-coordinator. She will remain connected to the Working Group and its activities.

August 2026 and beyond:

Looking ahead, the coordinators are developing a participatory process for late 2026 and early 2027 to involve the wider community in shaping the next steps of the AI initiative. A proposed online mini-thinkathon in late 2026 would provide an initial space to map experiences, questions, concerns, methodological needs, and emerging work at the intersection of AI and ITD research. A combination of open participation and targeted invitations could broaden engagement across regions, time zones, and existing local and thematic networks. Rather than defining priorities in advance, the exchange would help identify shared and contrasting experiences, questions requiring deeper investigation, and areas where members see value in working together.

The insights could then inform a more focused thinkathon or workshop in early 2027. Depending on the interests and capacity identified, smaller thematic groups could examine selected methodological questions, cases, or areas of practice in greater depth. Moving from open exploration to focused collaborative inquiry would provide a grounded basis for the next stage of the AI initiative, strengthen connections among interested members, and contribute to the Working Group’s preparations for ITD27.

The Integration Tools Project was co-sponsored by the Toolkits & Methods Working Group with the Integration Experts & Expertise Working Group. This project is reported under and Integration Experts & Expertise (above).

D12. Updated procedures related to the bylaws

Background

The Leadership Board of the ITD Alliance undertakes its activities in line with the bylaws. Further, in 2025, in the interests of “corporate memory,” the Leadership Board started to document procedures associated with the bylaws, in accordance with its responsibilities under clause 6b of the bylaws (*“To appoint all functions required for an association under Swiss law that are not appointed by the General Assembly”*). The wording associated with documentation of each procedure is agreed by the Leadership Board (with formal voting).

While these procedures do not require ratification by the General Assembly, in the interests of transparency, the Leadership Board brings new documentation of procedures or changes to procedures to the General Assembly and these are open for discussion. This process started at the June 2025 General Assembly. (Input from the General Assembly is welcome and suggested changes will be further discussed and voted on in subsequent Leadership Board meetings.)

A copy of the current procedures associated with the bylaws is available at: https://itd-alliance.org/wp-content/uploads/2026/08/Procedures-Associated-with-bylaws_ITD-Alliance_August-2026_08.pdf

List of the procedures added after the June 2025 General Assembly

Three procedures associated with the bylaws were documented in August 2025, five were documented in March 2026, two were documented and one wording updated in July 2026, and two were documented and one wording updated in August 2026 (added to the 11 procedures documented in June 2025):

1. (Introduction to) Procedures associated with the bylaws (added March 2026)
2. Legacy fee for two institutions (added August 2025)
3. Transfer of individual memberships (added July 2026)
4. Lifetime membership: Eligibility and process (added August 2026)
5. Lifetime membership: Recognition (added August 2026)
6. General information about the General Assembly (added March 2026, wording updated July 2026)
7. By when, in relation to the General Assembly, members need to have paid fees (or registered for a fee waiver) to be eligible to vote (added August 2025)
8. Early voting (added August 2025)
9. Minimum support required for election to the Leadership Board (added March 2026)
10. Maximising diversity on the Leadership Board (added March 2026)
11. The use of names and affiliations of those voting (added March 2026)
12. Procedures relevant to the use of Artificial Intelligence (AI) (added July 2026, updated August 2026).

Detailed additions to procedures associated with the bylaws (since June 2025)

1. Introduction to the Procedures Document

Procedures associated with the bylaws (added March 2026)

The Leadership Board is responsible for ensuring that the ITD Alliance bylaws are adhered to, but has discretion in how the bylaws are implemented. The Leadership



Board will document the procedures followed in implementing the bylaws and will report to the General Assembly on any newly documented procedures and any changes to procedures. This reporting is for information, not voting, although feedback from the members is welcome.

Rationale: Although there is no formal obligation (ie in the bylaws) for the Leadership Board to document and report procedures, this is highly desirable both for transparency and to provide the basis for corporate memory.

2. Procedures relevant to Clause 4. Membership (Mitgliedschaft)

Legacy fee for two institutions (added August 2025)

For the foreseeable future, the University of Oulu and Utrecht University can continue to pay the institutional membership fee charged before the 2023 General Assembly, with the number of “persons receiving benefits” being in line with the legacy fee that these institutions actually pay. If changes are proposed in future, discussions should be held with these institutions.

Rationale: The institutional fee structure (relating fees to institutional size) was changed at the 2023 General Assembly. All institutions who were members at that time were offered the option to remain at their old or “legacy” rate, as for some this would have meant a steep increase in fees and likely nonrenewal of membership.

Transfer of individual memberships (added July 2026)

Art. 70 para. 3 of the Swiss Civil Code, under which the ITD Alliance has been formed, states that membership in an association is *neither transferable nor heritable*.

Rationale: Occasionally an individual member requests that their membership is transferred to another person, but this is not allowed under the Swiss Civil Code. Instead the Executive Secretary seeks to work with the member to find a creative win-win solution.

Lifetime membership: Eligibility and process (added August 2026)

Lifetime membership is awarded to institutions and individuals that have made exceptional contributions to the advancement of the ITD Alliance. Exceptional contributions go significantly beyond contributions that members generally make. Having said that, exceptional contributions need to be judged on the merits of each case and relative to context, so that they are commensurate with institutional and individual circumstances. In general, an expectation would be that nominees have a long-term (more than 5 year) association with the ITD Alliance, and, for institutions in particular, a relationship that will continue into the future. Examples of exceptional contributions in a Global North context could include significant financial donations in addition to membership fees (for instance, more than 20,000 CHF for an institution and more than 10,000 CHF for an individual) and/or significant in-kind contributions (for instance, personnel time of more than 2,000 hours).

Nominations for lifetime membership can be made by any ITD Alliance member and should be submitted to the Leadership Board, through the Executive Secretary. The Leadership Board will review the nomination according to the criteria above and decide if the nomination will be brought to the General Assembly. If the Leadership Board decides not to bring the nomination to the General Assembly, a detailed response will be sent to the nominator.

Lifetime membership: Recognition (added August 2026)

Lifetime members are recognised on the membership page of the website and receive a fee waiver for life. Lifetime members are full institutional or individual members with all rights, including voting at the General Assembly.



Recognition on the website: A special section of the membership page is reserved for lifetime members and includes information from the case supported by the General Assembly when considering the nomination for Lifetime Membership.

Fee waiver for life plus membership rights and benefits: The relevant institution or individual are acknowledged with a fee-waiver for life.

Membership rights and benefits cover voting at the General Assembly, eligibility for election to the Leadership Board, reductions in conference and related fees, access to member-only resources on the website, and eligibility to coordinate a working group or regional network, as well as other rights and benefits as determined by the Leadership Board or General Assembly of the ITD Alliance, from time to time.

For individuals who are honoured with lifetime membership fee waivers and membership rights are relatively straight-forward.

For institutions granted lifetime membership, the situation is potentially more complex, as membership rights and benefits accrue to individuals nominated by the institution and these individuals are likely to change over time. Membership rights and benefits for institutions will therefore be negotiated on a case-by-case basis between the Leadership Board and the honoured institution, taking into account the following:

- The aim of maintaining active involvement of the institution in the governance and/or activities of the ITD Alliance, as well as generating new institutional and individual members of the ITD Alliance through the honoured institution
- Recognition of individuals responsible for the contributions for which lifetime membership was awarded
- Short-term strategic initiatives that the institution seeks to enact, especially where they are likely to further the mission and/or paid membership of the ITD Alliance
- Income forgone.

The following proposal is suggested as the starting point for negotiation:

At the first Leadership Board meeting after the General Assembly at which an institution is honoured with lifetime membership, the Leadership Board shall determine:

- the number (0 to 3) of individuals the institution can nominate to exercise membership rights (voting at the General Assembly, eligibility for election to the Leadership Board and eligibility to coordinate a working group or regional network and other rights to be determined from time to time).
- the number (0 to 10) of individuals the institution can nominate to receive membership benefits, but not membership rights (reductions in conference and related fees, access to member-only resources on the website, and other benefits to be determined from time to time). This number will include those nominated to exercise membership rights.

The number of individuals nominated depends on the honoured institution's size and the honoured institution will be invited to update the individuals nominated annually by the Executive Secretary.

3. Procedures relevant to Clause 6 Governance (Organisation) a. General Assembly (Generalversammlung)

General information about the General Assembly (added March 2026, wording updated July 2026)

A General Assembly is considered as having three components:

- a. Reporting through the agenda and agenda papers (distributed to all ITD Alliance members at least two weeks before the meetings)
- b. Discussion through two scheduled meetings (Meetings at times convenient for members anywhere in the world. This usually requires two meetings scheduled between 7am to 10pm covering all time regions.)



- c. Voting through a post-meeting online voting period, where voting is open for two weeks following the meetings.

Rationale: A General Assembly is often conflated with the meetings and this procedural item highlights that the reporting and the voting are also essential parts of the General Assembly.

Election-related issues:

By when, in relation to the General Assembly, members need to have paid fees (or registered for a fee waiver) to be eligible to vote (added August 2025)

Taking into account that the General Assembly process has three components, occurring over 5-6 weeks, ie:

- mailout of the agenda and agenda papers (2-3 weeks before the General Assembly meetings)
- General Assembly meetings (held over two days)
- voting (for 2 weeks after the last meeting; sometimes a little longer),

the following procedures will be applied:

- New individual and institutional members need to have paid their fees before the agenda and agenda papers are mailed out to be eligible to vote. New individuals seeking fee waivers after the agenda papers are mailed out will also not be eligible to vote.
- Renewing individual or institutional members (with no changes to the listed "persons receiving benefits") who pay during the 5-6 week General Assembly process will be entitled to vote. For renewing institutional members who have changes to the listed "persons receiving benefits," only individuals listed as "persons receiving benefits" on the original and renewal paperwork will be entitled to vote (ie anyone taken off the list or added to the list will not be entitled to vote).
- Renewing individual members whose fees are overdue at the close of the voting period will not be eligible to vote (if they have voted, their votes will not be counted), unless the Executive Secretary deems they are likely to renew, in which case they are eligible to vote
- Renewing institutional members whose fees are overdue at the close of the voting period, will be eligible to vote (if they have voted, their votes will be counted) if:
 - they have renewed in the previous year/s and, in the opinion of the Executive Secretary, are considered likely to renew
 - they have not renewed in previous years and are assessed by the Executive Committee as likely to renew.
- Individual members who apply for a continuation of a fee waiver before the end of the voting period will be eligible to vote, even if the continuation application has not been able to be assessed by the Leadership Board.

Rationale: New individual and institutional members who join after the agenda and agenda papers are mailed out, including new individuals who seek a fee waiver during that time, are unlikely to be informed about the issues and would require additional work from the Executive Secretary to ensure that they were informed about the issues (including mailing them the agenda and agenda papers) which is not feasible given available resources.

Renewing individual or institutional members (with no changes to the listed "persons receiving benefits") who pay during the 5-6 week General Assembly process will have been treated as existing members (eg they will have been sent the agenda and agenda papers). For renewing institutional members with changes to the listed "persons receiving benefits," anyone taken off the list should not be entitled to vote and anyone added to the list will not have been sent the agenda and agenda papers and is unlikely to be informed about the issues and would require additional work from the Executive Secretary.



Renewing individuals whose fees are overdue at the end of the voting period will have already had substantial time to pay, although the Executive Secretary may be aware of mitigating circumstances. In contrast, the administrative processes in some institutions around payment of fees can be very lengthy and this should not penalise member rights and responsibilities. Finally because fee waivers (and their continuation) need to be approved by the Leadership Board, members should not be penalised if the timing precludes this from happening.

Early voting (added August 2025)

After the General Assembly agenda papers have been distributed to members, members who know or anticipate that they will be unable to vote during the General Assembly voting period may submit their votes early via e-mail to the Executive Secretary.

Minimum support required for election to the Leadership Board (added March 2026)

As part of the voting information given to members, the stated requirement for those elected to the Leadership Board to receive at least 50% support from those voting will be dropped.

Rationale: At the 2025 elections for the Leadership Board a number of members voted “strategically” supporting only one candidate. Such tactics can make it significantly harder for other candidates to achieve 50% support, blocking their election to the Leadership Board.

Maximising diversity on the Leadership Board (added March 2026)

In addition to taking into account the number of votes received by those standing for election to the Leadership Board, the Executive Committee can also use its discretion in determining who is elected, in line with the principle stated in the bylaws that “The board aims to maximize diversity and inclusion in composition, defined in our diversity statement.” The Executive Committee will consider the overall balance on the Leadership Board, including: representation of countries and regions; gender balance; and more intangible aspects of diversity, such as experience.

Rationale: A consequence of “strategic” voting by members, eg voting for particular kinds of candidates, may be to reduce the diversity on the Leadership Board. It is therefore useful if the Executive Committee can take more than the number of votes into account in order to maximise diversity in the membership of the Leadership Board. It is worth noting that the ITD Alliance does not actually have a diversity statement. Any member of the Executive Committee standing for election to the Leadership Board will not participate in this process. In practice at least two members of the Executive Committee (the President and the Executive Secretary) will be available to make this decision. When the Treasurer’s position is filled by the ex-officio member, there will be at least three members available to review diversity.

The use of names and affiliations of those voting (added March 2026)

As part of the voting process, the information provided to members about the use of their name and e-mail address will change from indicating only “checking eligibility to vote” to also indicating “providing anonymised statistics about the voting process.” An example may also be provided eg “how many voters were institutional or individual members.”

Rationale: To date, the names and affiliations of those voting have only been used to check the validity of votes, for example, that the voter is a member in good standing and has not voted more than once. However, anonymised voting statistics can also provide useful information to the Leadership Board and members, for example, how many voters were institutional or individual members and which regions voters come from. This may be useful in encouraging more members to exercise their right to vote. It may also be useful in identifying “strategic” voting, where groups of members seek to influence the outcome of the election, eg by voting for only one candidate or for one

group of candidates. The Executive Secretary undertakes the eligibility checks and will provide the anonymised statistics.

4. Procedures relevant to the use of Artificial Intelligence (AI) (added July 2026, updated August 2026)

The use of artificial intelligence (AI) may be relevant to many aspects of the ITD Alliance's activities and the implementation of its bylaws.

Transparency: When AI has made a material contribution to an ITD Alliance document, communication, output or decision-making process, those responsible are asked to provide the following information, where applicable:

- the AI system used, including its provider or developer and model or version, where identifiable (eg., Anthropic's Claude Sonnet 4.5);
- how the AI was used, for example for brainstorming, editing, translation, outlining, drafting, summarising, content generation or analysis;
- the quality-control measures undertaken, including verification of factual information, references, translations and generated content, and the person or role responsible for this review; and
- any text, images, analysis or other content substantially generated by AI, where this is relevant to authorship, interpretation or accountability.

Disclosure is not normally required for routine technical assistance that does not materially affect the substance or meaning of the final material, such as spelling, grammar or formatting support.

Human responsibility and oversight: Individuals using AI remain responsible for the accuracy, integrity, appropriateness and lawful use of the final material. AI-generated outputs should not be treated as authoritative without appropriate human review.

Confidentiality, data protection and other safeguards: Confidential, personal, unpublished, commercially sensitive or otherwise restricted information must not be entered into external AI systems without appropriate authorisation and safeguards. Users are also expected to take responsible steps to identify and address issues relating to bias, discrimination, intellectual property, misrepresentation and the exclusion of relevant perspectives.

Review: These procedures should be reviewed periodically to take account of developments in AI technologies, relevant legislation and recognised guidance on responsible AI use.

Rationale: The ITD Alliance does not have a general position either for or against the use of AI. It recognises its potential benefits as well as its limitations and risks. Transparency, human oversight and appropriate safeguards help ensure responsible use and enable readers and users of ITD Alliance materials to understand when and how AI has contributed to their production, and are expected to be aware of the latest guidelines regarding use of AI.

References:

European Commission. (2024). *Living guidelines on the responsible use of generative AI in research*. Directorate-General for Research and Innovation.

https://research-and-innovation.ec.europa.eu/document/download/2b6cf7e5-36ac-41cb-aab5-0d32050143dc_en?filename=ec_rtd_ai-guidelines.pdf

UNESCO. (2023). *Guidance for generative AI in education and research*. United Nations Educational, Scientific and Cultural Organization.

<https://unesdoc.unesco.org/ark:/48223/pf0000386693>



E. Agenda for the Information Sessions on October 8 and 9, 2026

E13. Agenda

E14. Information for joining the meetings



E13. Agenda

1. Welcome and introductions (via chat)
2. Celebrating the achievements of the ITD Alliance from September 2025 to August 2026
Discussion
3. Considerations and process for electing the new members of the Leadership Board
Questions and discussion
4. Understanding and approving the budget and financial report
Questions and discussion
5. Considerations and process for the proposed bylaw change
Questions and discussion
6. BREAK
7. Tabling of
 - President's Report (including list of volunteers)
 - Report by Executive Secretary
 - Leadership Board Activities Report and Member ReportsQuestions and discussion
8. Tabling of
 - ITD27 Conference Report
 - Regional Network Reports
 - Working Group Reports
 - Procedures associated with the bylawsQuestions and discussion
9. Questions and discussion of issues raised by attendees
10. Meeting close



E14. Information for joining the meetings

Online Meetings Link

Join meetings on Zoom. The link for both meetings:

<https://anu.zoom.us/j/4887243168?pwd=amFIYVQyRXp0dFJzT244OXNVSnErUT09>

Dates and Times of the Meetings

The agenda will be identical for both meetings, enabling full participation from all time zones. Choose the meeting date and time that works for you from the table below.

Time zones	General Assembly: Meeting 1 (all on Thursday)	General Assembly: Meeting 2
	THURSDAY, 8 October 2026	THURSDAY, 8 October 2026
UTC/GMT	9 – 11 am	11 pm – 1 am
Los Angeles/Phoenix	2 – 4 am	4 – 6 pm
Mexico City/Edmonton	3 – 5 am	5 – 7 pm
New York/Miami/Montreal	5 – 7 am	7 – 9 pm
Brasilia/Buenos Aires	6 – 8 am	8 – 10 pm
	Still THURSDAY, 8 October 2026	FRIDAY, 9 October 2026
Lagos/Lisbon/London	10 am – 12 noon	12 midnight – 2 am
Frankfurt/Johannesburg	11 am – 1 pm	1 – 3 am
Moscow/Cairo/Nairobi	12 noon – 2 pm	2 – 4 am
New Delhi/Bengaluru	2:30 – 4:30 pm	4:30 – 6:30 am
Singapore/Hong Kong	5 – 7 pm	7 – 9 am
Tokyo	6 – 8 pm	8 – 10 am
Sydney	8 – 10 pm	10 am – 12 noon
Suva (Fiji)	9 – 11 pm	11 am – 1 pm
Auckland	10 pm – 12 am	12 noon – 2 pm



Appendix

ITD Alliance volunteers

October 2025 – September 2026

The ITD Alliance relies on volunteer effort, ably supported by the part-time Executive Secretary, Caryn Anderson.

Many thanks to everyone involved for all or part of this time (and apologies to anyone inadvertently missed).

President, Leadership Board and President's Committee on the Global Advancement of Inter- and Transdisciplinarity

President: Gabriele Bammer

Leadership Board Members: Diaa Ahmedien, Kareem Buyana, Lakshmi Charli-Joseph*, Seongsook Choi, Ana Gretel Echazú Böschmeier, M^a Helena Guimarães*, Rashad Hegazy, Umar Ibrahim, Ria Lambino*, Alexandra Lux*, Basirat Oyalowo, Theres Paulsen*, Jason Prior*, Seema Purushothaman (* representatives of institutional members)

President's Committee on the Global Advancement of Inter- and Transdisciplinarity: Steve Fiore, Carolyn (Tally) Palmer, Guadalupe Peres-Cajías, Jane Tanner

Institutional Members

Lifetime member td-net continues to provide major support through Treasurer and Ex-officio member, Theres Paulsen, as well as substantial support for the ITD27 conference.

Hong Kong Baptist University is kindly providing secretariat support to the Asia Regional Network.

ITD27 Conference

Organising Team: M^a Helena Guimarães, Theres Paulsen, Matthew McCarthy[†] *Supported part-time by* Patrícia Bacalhau and Caryn Anderson

Strategic Board: Leonel Alegret[†], Erika Angarita, Gabriele Bammer, Richard Beecroft, Brian Belcher, Claudia Binder, Christa Binswanger, Astrid Bjørnsen, Basil Bornemann, Tobias Buser, Lakshmi Charli-Joseph, Ana M. Corbacho, Frédéric Darbellay, Lisa Deutsch, Antonietta Di Giulio, Lisa Diedrich, Antje Disterheft, Ana Gretel Echazú Böschmeier, Olivier Ejderyan, Susana Filipe, Stephen Fiore, Josefine Fokdal, Ruth Förster, Karen Fortuin, Monica Berger Gonzalez, Ralph Hansmann, Kerstin Hemström, Sabine Hoffmann, Karri Holley, Umar Ibrahim, Daniel Inkoom, Catarina Isidoro, Machiel Kestra, Sawsan



Khuri, Giedre Kligyte, Christoph Küffer, Daniel Lang, Roderick Lawrence, Alexandra Lux, Clemens Mader, Lívia Madureira, Heike Mayer, Ingrid Mula, Dominik Noll, Paulo Nuno Vicente, Michael O'Rourke, Basirat Oyalowo, BinBin Pearce, Kristina Pelikan, María Perevochtchikova, Teresa Pinto Correia, Christian Pohl, Merrit Polk, Jason Prior, Seema Purushothaman, Mafalda Rangel, Ortwin Renn, Maria Rivera, Melissa Robson Williams, Basil Rogger, Marta Romero, Stelios Rozakis, Anaïs Sägesser, Laila Sandroni, Martina Schäfer, Flurina Schneider, Giulia Sonetti, Jack Spaapen, Ulrike Sturm, Rick Szostak, Silvia Tobias, Marta Varanda, Bianca Vienni-Baptista†, Timo von Wirth

(† Organisers and trainers for student training program during conference)

ITD Alliance Working Groups

Early Career Researchers

Organising Team Members: Erika Angarita, Anne Hadju, Yanyan Huang, BinBin Pearce

PhD Supervision Guide Authors: Organising Team Members and Guadalupe Peres-Cajías, Hussein Zeidan, Yuanyuan Zhu

Also involved: Linda Wilson

Integration Experts and Expertise

- **Recognising the Contributions of Integration Experts and Expertise (Value Project)**

Conveners: Giedre Kligyte, Claes-Fredrik Helgesson, Helena Grönqvist, Ekaterina Kutafina

- **Learning, Teaching and Training on Integration (LTTI Project)**

Conveners: Gemma O'Sullivan, Simon Scott

- **Integration Tools Project** (co-sponsored with the Toolkits & Methods Working Group)

Co-Coordination: Monique Arkesteijn, Bethany Laursen

Organizational Change for Inter- and Transdisciplinarity

Core Group Members: Rebecca Carlson, Claes-Fredrik Helgesson, Abdou Njikam Njifoté, Annmarie Ryan, Jon Kim, Anne Salmi, Iris van der Tuin

Toolkits & Methods

Co-Coordination: Christine Hobelsberger, Mahsa Motlagh, Keisha Taylor

Project Contacts: Melissa Robson-Williams, Antonietta Di Giulio, Gabriela Michelini, Bethany Laursen, Monique Arkesteijn

ITD Alliance Regional Networks

Asia Regional Network

Co-chairs: Glos Ho, Seongsook Choi, Gabriele Bammer

Organising Team Members: Linda Chan, Albert Chau, William Cheung, Sayed Md. Saikh Imtiaz, Aneesa Jamal, Jaeseung Jeong, Yasuhisa Kondo, Ria Lambino, Candice Lan, Alan Pak-tao Lau, Corinna Lu, Daniel Niles, Seema Purushothaman, Simon Ross, Daniel Shek, Jack Tsao, Taizo Yokoyama

Supported part-time by Katrina Leung and Vanessa Wan, funded by Hong Kong Baptist University



Latin America Regional Network

Interim Co-chairs: Lakshmi Charli Joseph, Ana Gretel Echazú Böschemeier, Guadalupe Peres-Cajías

Also involved: Gabriele Bammer

Oceania Regional Network

Co-chairs: Giedre Kligyte, Gabriele Bammer

Organising Team Members: Mindy Blaise, Saskia de Klerk, Beth Fulton, Iain Gordon, Melissa Jackson, Peat Leith, Payal Maharaj, Jason Prior, Melissa Robson-Williams, Linda Wilson

Supported part-time by Caryn Anderson, funded by NITRO-Oceania (Network of Leaders of Interdisciplinary and Transdisciplinary Research Organisations in the Oceania region)

Members at Large

Many thanks to Jack Tsao for suggestions and help in improving the look of the News Bulletin.

Many thanks to members Taizo Yokoyama and Yuko Onishi for preparing a translation of the ITD Alliance Quick Facts document in Japanese.

AI use: Anthropic's Claude Sonnet 5 was used to produce an early draft by extracting information from the website. This was updated by the President and Executive Secretary, the key groups given an opportunity to check and amend the updated information.